



SPECIAL EVENT APPLICATION

**LIV GOLF INVITATIONAL SERIES
SEPTEMBER 2-4, 2022**

**The International Golf Club
159 Ballville Road
Bolton, Massachusetts**

June 2022

Prepared for:

Par 5 Group LLC
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Prepared by:

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Project No. 20-003

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1.0 INTRODUCTION

Avalon Consulting Group LLC has prepared this Special Event Request on behalf of our client, Par 5 Group LLC, which proposes to hold a special event at the International Golf Course located within the towns of Bolton and Lancaster (Figure 1). The site is zoned Limited Recreation Business District and special events are allowed at §250-16 L. Special Events. This application is submitted to the Bolton Select Board for approval of a special event as allowed under the existing special permit for the site by the Par 5 Group, who has been engaged by LIV Golf LLC to manage a golf tournament, the LIV Golf Invitational Series – Boston at the International, from September 2-4, 2022 (“the event”). Escalante – The International LLC, owns The International and has leased the property to LIV Golf LLC for the event.

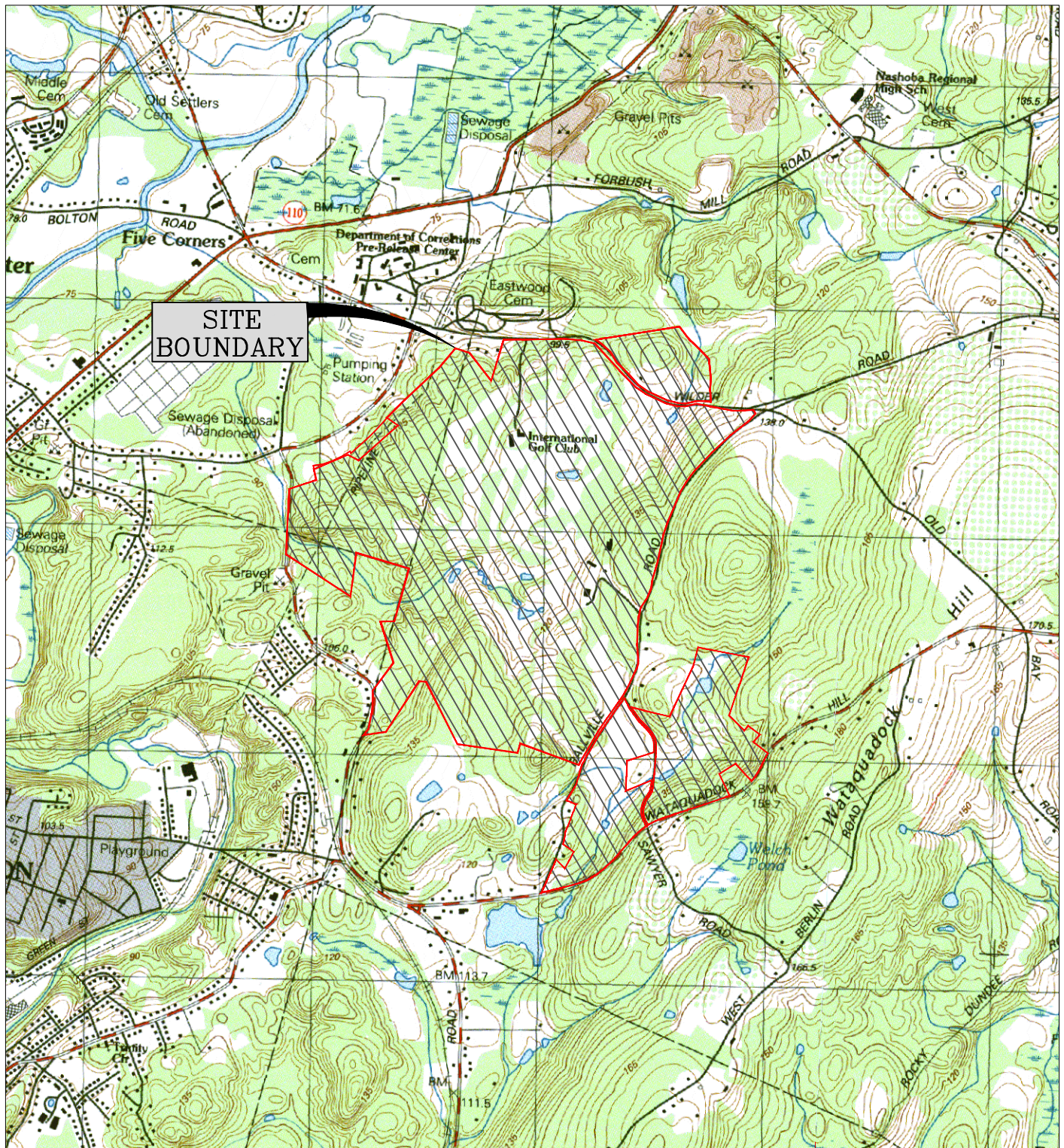
LIV Golf was formed in 2022 with the mission to modernize and supercharge the game of professional golf through expanded opportunities for both players and fans. The event at the International will be the 4th event in an 8 event invitational series that will take place from June – October 2022 across North America, Europe, Middle East, and Asia. LIV Golf believes it is an opportunity to reinvigorate golf through a structure that adds value to the entire sport while helping to bring new audiences to the game through a cutting-edge entertainment product.

The event will include 12 4-man teams of professional golfers, for a total 48 players. The event will be held over 3 days and the golfers will play a shotgun start each day for a total of 54 holes of golf. There is a daily attendance cap of 6,500 people, including staff, volunteers, vendors, spectators, and participants.

While it is a new style of professional golf tournament, the staff and organizers of the tournament are seasoned professionals who have directed large scale golf and other athletic events throughout the world. Mike Goggin of the Par 5 Group LLC, a Massachusetts resident, will serve as Tournament Director.

1.1 Par 5 Group

Par 5 Group will serve as event coordinator and will be responsible for oversight of activities at the International. The team has developed management strategies that will ensure the safety of the players, guests, public and the surrounding environment affected by the event. As applicant, the Par 5 Group will be responsible to the Town of Bolton for reimbursement of all fees and costs regarding the overall organization, management, and implementation of the event and its related activities.



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Locus Map

Prepared for:



DATE: 6/22
SCALE: 1:25,000

SOURCE: 1988 HUDSON MASS. QUAD



159 Ballville Road
Bolton, Massachusetts

Mike Goggin, Tournament Director has been working daily in Bolton since mid-April and will oversee the planning and operations of the event. Mike has served as operations director for the 2017 US Senior Open, held at Salem Country Club in Peabody, MA, and has worked on more than 75 professional events across the globe. He and his team bring experience and knowledge of the local, state, and federal codes, laws, regulations, and policies associated with holding a golf event of this magnitude.

He is supported by Par 5 Group staff including Sean Sovacool – Partner, who has experience with the PGA Tour, United States Golf Association (USGA) and College Gameday; Linda Clark – Chief Operations Officer, who has worked with ATP World Tour, and the PGA Tour; Charma Harris - Volunteer Director, with experience with the PGA Tour, and CAN; and Laura Caleal – VP, Event Delivery, with experience with the USGA, Walker Cup, and IMG.

1.2 LIV Golf Staff

LIV Golf is headed by former golfer and businessman, Greg Norman, CEO. The COO, Atul Khosla has worked with the Tampa Bay Buccaneers in the NFL; the Chief Events Officer, Ron Cross served as a Sr. Executive on the PGA Tour and worked at Augusta National Golf Club. The SVP Experience Design is Emily Hamel, who has worked with the New York Yankees – MLB; the VP of Security is Jim Costigan, who has experience with the FBI, and U.S. Navy, and served as head of security for The Masters golf tournament. The Event Delivery Vice Presidents have experience in Operations at The Masters, PGA Tour Championship, and NASCAR.

1.3 Operational Partners

OFF STREET PARKING & TRAFFIC CONSULTING:

Country Club Services will provide parking, transportation, and shuttle Management services. They are well qualified for this work and are currently providing these services for the US Open at The Country Club in Brookline which has a daily attendance cap of 30,000 spectators.

WASTEWATER DISPOSAL:

United Site Services of Westborough, MA is the nation's leader in portable toilet restroom services and will provide portable restrooms and temporary water services.

TRAFFIC CONTROL, CROWD CONTROL & SECURITY:

The Bolton Police Department, led by Chief Warren Nelson has met several times with event coordinators and other Bolton Town Officials and has involved state and regional law enforcement partners in the traffic and security planning for this event. Private security will be managed by Andy Frain Services, a national leader providing integrated solutions to security

and events for over 90 years. Andy Frain staff will work within the framework required by Chief Nelson and his team. All details will be paid by the event operators and no cost for police, fire or emergency services will be borne by the Town of Bolton.

REFUSE DISPOSAL:

Titan Events and Blue Strike Environmental will provide resource management services and work in partnership with local vendor, EL Harvey. Their efforts will include strategic planning, development, and operation of waste reduction as well as sustainable recycling, upcycling, and waste management services.

FIRE PROTECTION:

The Bolton Fire Department, led by Chief Jeffrey Legendre has met several times with event coordinators and Regional Fire & Emergency Management Services. Chief Legendre is well acquainted with the existing facilities at the International and along with the Bolton Building Inspector, Michael Sauvageau, will review and approve the temporary structures installed for the event. All temporary structures for the project will be built with engineered and certified materials and will be erected following guidelines set by the International Building Code.

1.4 Local and Regional Coordination

Steve Brennan, GM of the International initiated communication with the Town of Bolton, led by Town Administrator Don Lowe in mid March. He was joined by Tournament Director, Mike Goggin in April. Since this time, multiple meetings have been held with Mr. Lowe and other town staff including chiefs of Fire and Police, DPW, Conservation, Planning, Bolton Board of Health, Nashoba Associated Boards of Health, and the Building Inspector.

2.0 EVENT SUMMARY

The 3-day golf tournament will be played on the 18-hole Oaks golf course, which was designed by Fazio Golf Course Designers, Inc. and renovated in 2021 by Tripp Davis Associates. The Oaks course occupies approximately 250 acres with approximately 155 acres located in Bolton and 95 acres located in Lancaster. The Oaks course is identified in green on Figure 2. The existing structures and infrastructure at the site will be used in support of the event. Between August 24th and September 5th, buildings will not be open to IGC members as some structures will be repurposed to support event needs:

- The main clubhouse will serve as volunteer headquarters with a member hospitality tent on the back patio.
- The fireplace room/pro shop will serve as the clubhouse, which will be open only to players and their families and selected staff and which will provide kitchen services for meals served elsewhere at the facility.
- The conference center will serve as the media center with accommodations for some staff and media.

2.1 Attendance and Spectator Services

A daily maximum of 6,500 people will be on site during the 3 days that the tournament is open to the public. This number includes players, spectators, support staff and emergency service providers.

Spectator services will include hospitality tents, portable restrooms and restroom trailers, food concessions, an Eco-village to educate attendees on ecology and recycling/upcycling, water stations, a music stage and first aid services. Access to locations will be dictated by the level of ticket purchased for the event and may include access to hospitality suites and associated select parking locations. It is the Par 5 Group's intent to invite as many local qualified vendors as might want to be involved.

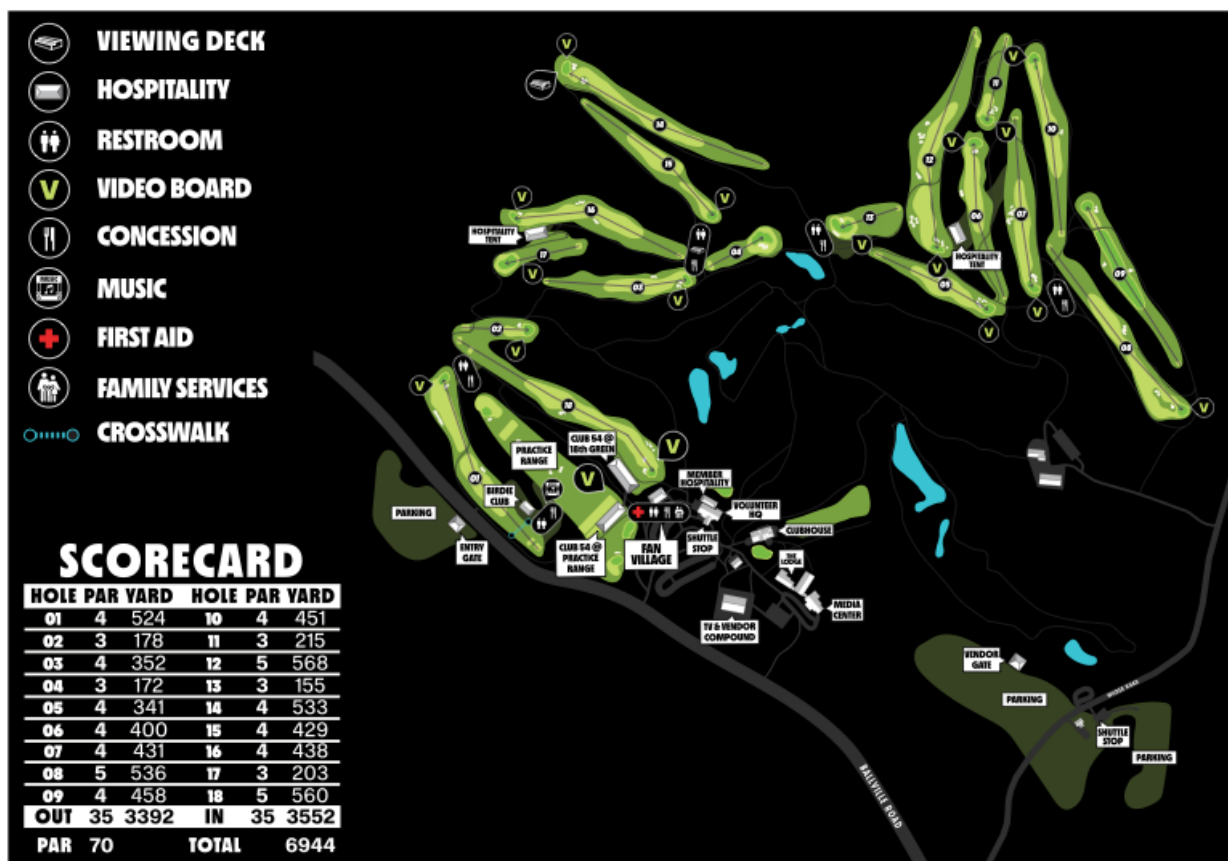
First Aid Stations will be located near the Clubhouse, at the Fan Village and at 16 Green. A medical station will be staffed with medically certified personnel having a minimum of current First Aid and completed CPR certifications. The Bolton Fire Department has been involved in this planning which includes contracts with an EMS/Ambulance company including paramedics. EMS staging locations will be finalized prior to the event in coordination with Bolton Fire and Police.

An inclement weather policy will be in place at the event. A professional meteorologist will provide site specific monitoring of weather conditions throughout the event. There are three levels of weather conditions which will be indicated on scoreboards throughout the course:

- Evacuation Watch - Conditions are very favorable for severe weather to form. Only get involved in tasks that allow you to get away quickly.
- Evacuation Warning - Conditions are degenerating; high probability that play will be stopped.
- Evacuation in Effect - Play suspended. Seek shelter immediately.

An area will be designated for those wishing to exercise their First Amendment rights during the event. The location and details will be finalized in coordination with local, state, and regional police.

Figure 2 illustrates the Oaks Golf Course and amenities that will be in place during the event.



Invitational BOSTON 2022
THE INTERNATIONAL SEPTEMBER 2 - 4

LIV GOLF

2.2 Schedule of Events

A schedule of events is provided in Table 1. Infrastructure installation (tents, staging, signage, electric etc.) will be installed beginning in mid-July, assuming necessary approvals have been obtained. The site will be open to the public for 3 days of golf and activities over Labor Day weekend. The golf course and property will be turned over to the International on September 6, 2022 but Par 5 Group staff and contractors will remain on property to return the site and surrounding areas back to their original condition.

Table 1 – Schedule of Events		
Date	Activity	Open to the Public
Wednesday, August 24	The International Closes to Membership Play, continued construction of structures, installation of generators, wiring, television towers and other support infrastructure	No
Wednesday, August 31	Practice round and team drafting	No
Thursday, September 1	Official Pro-Am - Tee times Starting @ 10 AM followed by Practice Rounds. (Approximately 96 players with caddies, media)	No
Friday, Saturday and Sunday, September 2 -4 (Weather /interruption delay date Monday September 5)	Public Parking Lots Open @ 9:30 AM Gates & Hospitality Open @ 10:00 AM Shotgun start approximately @ 1:00 PM Live Music – Fan Village After Play 5:30 – 10:00 PM	Yes, from 10:00 AM to 10:00 PM

2.3 Tournament Venues

Venues will be constructed across the golf course at the following locations:

- Clubhouse Areas
- Driving Range and Fan Village
- Viewing Decks and Concessions
- Hospitality Venues
- On Course LED Scoreboards
- Media Center

2.3.1 Clubhouse Areas



Figure 3

2.3.2 Driving Range and Fan Village



Figure 4

2.3.3 Viewing Decks and Concessions

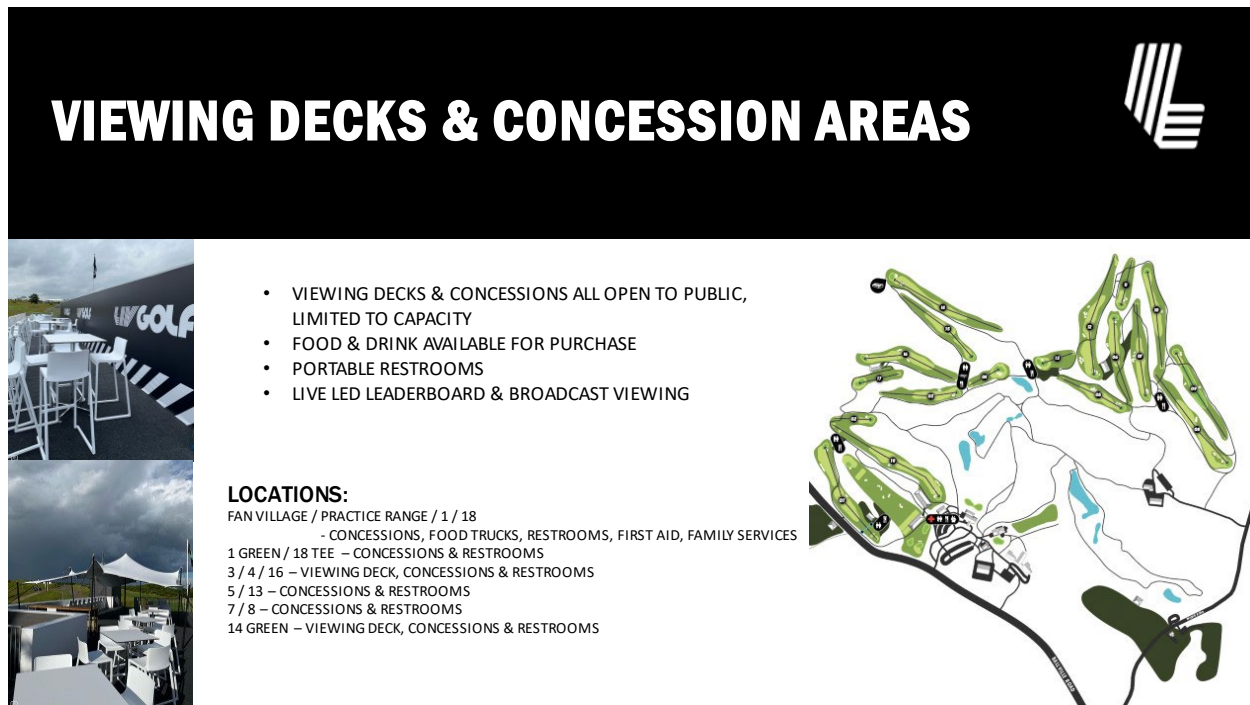


Figure 5

2.3.4 Hospitality Venues

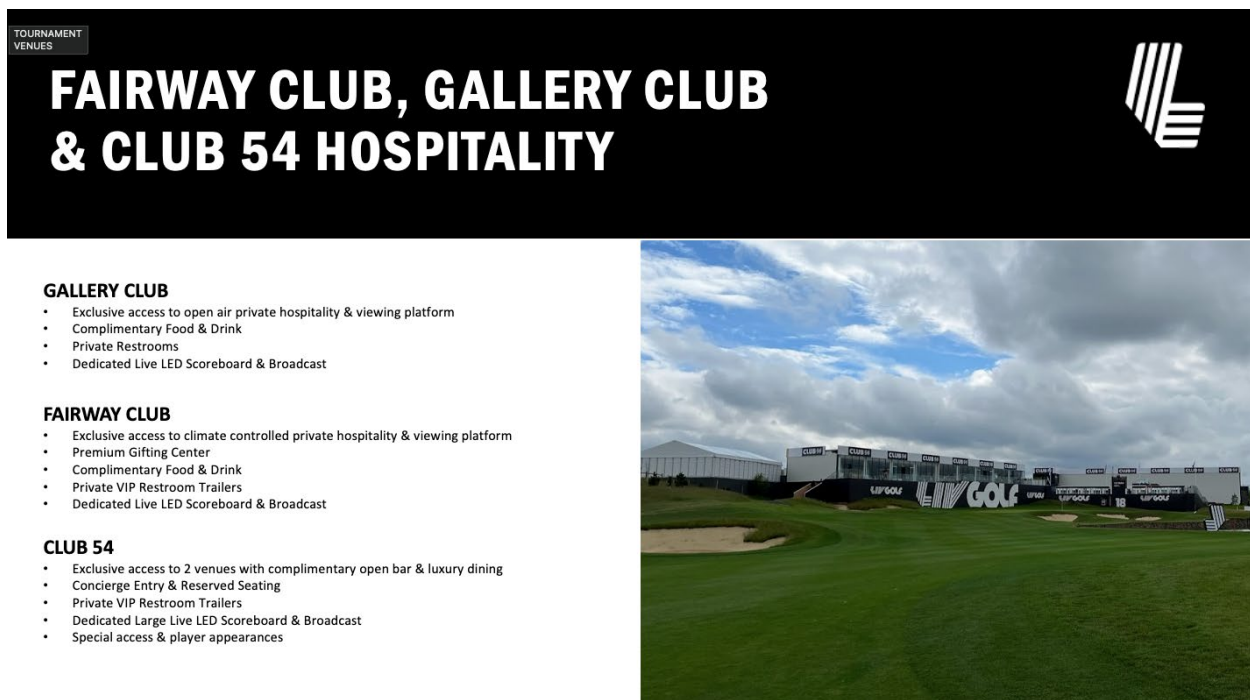




Figure 6

2.3.5 On Course LED Scoreboards

ON COURSE LED SCOREBOARDS





ON COURSE LED SCOREBOARDS

- Outdoor LED Boards On-Course
- Live Broadcast, Scoring and Messaging throughout play
- Engineered Scaffold structures and vinyl wrapped with branding

LOCATIONS


1 GREEN	10 GREEN	17 SHORT OF GREEN
2 GREEN	11 GREEN	18 GREEN
3 GREEN	12 GREEN	FAN VILLAGE
5 GREEN	13 GREEN	DRIVING RANGE
6 GREEN	14 GREEN	
7 GREEN	15 GREEN	
8 GREEN	16 GREEN	

26

Figure 7

2.3.6 Media Center

MEDIA CENTER



INTERNATIONAL & LOCAL MEDIA

80 WORKSTATIONS




Figure 8

2.4 Event Benefits to the Region

2.4.1 LIV to Give Charitable Commitment

LIV Golf has pledged \$1 million which will be distributed within the Bolton, Massachusetts region to support a broad range of initiatives targeting education, environmental sustainability, golf development programs, and the well-being of communities in the short and long term.

Entitled "LIV to Give," this pledge is embedded in the organization's commitment to grow the game across the world and serve as a catalyst to inspire positive global change. As part of this effort, LIV Golf will work closely with the public and private sectors, host communities including Bolton, as well as international and local organizations to assist in directing contributions to organizations of need for the greatest local impact.

Preliminary discussions have been held with non-profit organizations within Bolton and the region to begin the process of identifying and supporting the needs of the community. The \$1 million will be distributed in this year in association with this single event.

2.4.2 Economic Impact to the Region

Review of the budget for the Bolton event and using historical analysis from previous projects, Par 5 Group is estimating over \$29 million in revenue with the region including money spent on hotels, rental cars, off-site meals, taxi/transportation, entertainment, tourism, fuel, and travel expenses as a result of the Tournament.

Par 5 Group has reached out to local Bolton and area businesses to invite participation in the event.

2.5 Expected Permit Requirements

2.5.1 Building/Fire Department Permits

Building permits, including permits for temporary power, will be required as specified under the Massachusetts State Building Code - 780 CMR. Permits will be obtained for all temporary structures and installations including tents; elevated platforms, walkways, seating areas, stages and fuel storage.

The Par 5 Group has coordinated with the Bolton Building Inspector and Fire Chief and will provide full review of plans and installation details. Tents and canopies will have a certificate of flame resistance, adequate fire lines will be maintained and documented throughout the fan village and other gathering areas, illuminated exit signs will be provided for tents, certified fire extinguishers will be provided and cooking will not occur beneath a tent. Permits will be obtained for generators and fuel storage will meet specifications.

2.5.2 Food and Beverage Permits

Food and beverage permits are being coordinated through the Nashoba Associated Board of Health. The Par 5 Group has been coordinating with their staff and will ensure that caterers and food trucks have all necessary licenses, permits and insurances. At this time, the expectation is that the bulk of the food & beverage for the event will be catered. The International will provide some food and beverage services to members only. There will be food trucks in Bolton and there may be some food and beverage service in Lancaster. Liquor licenses for the event will be obtained through the caterers for temporary service in Bolton and Lancaster.

3.0 CONSISTENCY WITH §250-16 L SPECIAL EVENTS

The plans for the proposed special event are consistent with §250-16 L of the zoning bylaw and the provisions within the decision issued by the Town of Bolton Board of Selectmen on November 4, 1999 which approves the application for special permit and site plan approval as described in the decision *"Construction of an additional 18-hole golf course on approximately 250 acres surrounding the existing 18-hole course, together with associated facilities; site plan approval is required, while a special permit is required for the accessory uses of restrooms, snack bar, putting green, and driving range, and to hold special events."* (emphasis added)

§250-16 L reads:

(1) The special permit may include a provision that special events may be permitted. Special events, defined as a planned event(s) with a total expected attendance of 500 or greater persons using the golf course, trails, and/or facilities, may be permitted upon the issuance of written approval by the Selectmen. Written approval may be granted after recommendations from appropriate Town boards. These boards may include (but are not necessarily limited to) the Planning Board, Board of Health, Fire Chief, Building Inspector, and Police Chief. Approval shall consider, but not be limited to, the following criteria:

- (a) Provisions for adequate off-street parking;*
- (b) Provisions for adequate wastewater disposal;*
- (c) Provisions for traffic control measures for roads leading to the facilities;*
- (d) Provisions for adequate refuse disposal;*
- (e) Provisions for crowd control and security; and*
- (f) Provisions for adequate fire protection.*

(2) Notice shall be given a minimum of 45 days in advance and the Selectmen will respond and/or call a hearing within 21 days. An approval for a special event may be issued only after a finding that there would not be an adverse impact upon residents of the Town of Bolton, including consideration of cumulative impacts.

3.1 Provisions for Adequate Off-street Parking

All parking for the event will be off public streets on land owned by the International or leased by the Par 5 Group. Parking lots will be designated for volunteers, players, media and spectators and each area will provide ADA compliant parking spaces. Parking and traffic flow plans are actively being developed in concert with the Bolton Police Chief, who is coordinating with regional and state law enforcement. Table 2 illustrates that there are more than twice the parking spaces than needed for the maximum daily attendance of 6,500 per day.

TABLE 2 - PARKING AVAILABILITY

Parking Lot	Name	SIZE (AC)	EST # CARS	PPL PER CAR	PEOPLE
BOLTON FAIRGROUNDS - SHUTTLE TO FARM LOT ENTRY	Public & ADA, Pick Up / Drop Off Area	20	2,250	2.3	5,175
Old Bay Fields, (Parking) 0 OLD BAY RD	Public	25	3,125	2.3	7,188
FARM LOT (Shuttle and Entry) - BALLVILLE ROAD	Shuttle Loading/ Entry	3.5	4	1	4
FARM FIELD LOT (Parking) - BALLVILLE ROAD	Public as needed	2.5	312	2.3	717
TWIN SPRINGS - NORTH GRASS, RANGE, PAVED	Volunteers, Members, Operations Partners, Member & Volunteers ADA, shuttle stop	8.9	1018	1.3	1,324
TWIN SPRINGS - SOUTH	Staff: Catering, Security, Club, Joint Operations	13.5	812	1	812
GROUND MAINTENANCE	Command// EMS Golf Maintenance & Maint. Volunteers	0	75	1	75
INTERNATIONAL - PINES 9 GRASS	Transportation, Staging, Rules Officials, LIV Staff, Par 5 Staff, TV Production, Media	1.9	230	1.3	299
INTERNATIONAL - CLUBHOUSE LOT	Players, Caddies, VIPS	0	170	1	170
INTERNATIONAL LOT - SOUTH	Club 54 and Pro-Am parking	0	134	1.3	174
INTERNATIONAL LOT - NORTH	Media and INTL TV Production	0	66	1	66
INTERNATIONAL - TV/VENDOR COMPOUND	Media, LIV/P5G/Vendors	0	14	1	14
			8,210		16,018
Notes: Parking at Twin Springs and Farm is outside the jurisdiction of the Conservation Commission and PWS Zone I					
Final parking locations to be determined by Bolton Public Safety Officials					

3.1.1 General Public Parking

3.1.1.1 Bolton Fair Grounds

Parking at the Bolton Fair Grounds, located at 318 Seven Bridge Road, Lancaster, will have a dedicated ingress and egress with 3 shuttle stops that will provide parking for 2,500 cars, including ADA parking, or approximately 5,175 people. This site will also serve as drop off and pick up for private cars, cabs, and car services. From here, shuttles will transport people to the shuttle depot at the Farm from which they will enter the facility. Access to the course will be at the marked crosswalk on Ballville Road to enter onto the Tournament Hole #1. Magnetometers and wand screening will be conducted by private security before entering shuttles or the property.



Figure 9

3.1.1.2 Old Bay Road Fields

Parking at the Old Bay Road Fields, located off Old Bay Road will include a dedicated ingress and egress with shuttle stops that will provide parking for 3,125 cars or approximately 7,188 people. From here, shuttles will transport people to the shuttle depot at the Farm from which they will enter the facility. Access to the course will be at the marked crosswalk on Ballville Road to enter onto the Tournament Hole #1. Magnetometers and wand screening will be conducted by private security before entering shuttles or the property.



Figure 10

3.1.1.3 Farm Lot

The Farm Field located off Ballville Road will serve as the primary shuttle drop off location for access to the event. Shuttles will have a dedicated ingress and egress off Sawyer and Ballville Roads. Shuttles and pedestrians will travel across a surface constructed of Megadeck HD, a high-density polyethylene interlocking laydown material that will support a weight loading of 600 psi. The material is 4" thick and will prevent damage to these agricultural fields. No parking is proposed within areas that are within the jurisdiction of the Bolton Conservation Commission. If needed, parking will also occur on a 2.5-acre portion of the site that can support 312 cars or 718 people. The majority of people passing through here will have been screened prior to entering shuttle. Magnetometers and wand screening will be available by private security at this location if needed prior to entering the property.



Figure 11

3.1.1.4 General Public Shuttle Hours of Operation

Shuttles will transport the public from the Bolton Fair Grounds and the Old Bay Road Fields to the Main Entrance at the Farm which will be accessed from Ballville and Sawyer Roads.

During Advance Week shuttles will run if needed. During the 3-day tournament, shuttles will run from the Bolton Fair Grounds and the Bay Road Fields on the following schedule:

Monday – Thursday:	8 AM – 10:00 PM
Friday – Sunday:	10 AM – 10:30 PM

3.1.2 Operations Partners, Tournament & Club Staff, Volunteers and Members Parking

3.1.2.1 Twin Springs Golf Course:

Operations partners, tournament staff, club staff, volunteers and members will park at Twin Springs Golf Course and will walk on to the property or will be shuttled to the clubhouse. Cars will be parked outside the areas that are jurisdictional under the Massachusetts Wetlands Protection Act, the Bolton Wetlands Bylaw, and areas designated as Zone I to the public water supply. As shown on Figure 12, there are a total of 2,135 parking spaces at Twin Springs, of which 312 are accessible. Magnetometers and wand screening will be conducted by private security before entering shuttles or the property.

The Twin Springs lots will be accessed off Wilder Road and will be available only to credentialed vehicles.



Figure 12

3.1.2.2 Existing Grounds Maintenance

The existing grounds maintenance area will provide parking for 75 grounds maintenance crew and maintenance volunteers. It is accessed off Wilder Road and will be available only to credentialed vehicles. Magnetometers and wand screening will be conducted by private security before entering shuttles or the property.

3.1.3 Players, Caddies, VIPs, Staff, Rules Officials, TV Production, and Media Parking

3.1.3.1 International Pines 9 Grass

Transportation staff, staging staff, rules officials, LIV staff, Par 5 staff, TV production, and media will park on the existing Pines Golf course 9th hole (Figure 13). This area will provide parking for 250 cars for 300 people. This site will be accessed from Ballville Road and will be available only to credentialed vehicles.



Figure 13

3.1.3.2 International Clubhouse Lot

Players, and caddies and will park at the existing Clubhouse Parking Lot at the International (Figure 13). This area will provide parking for 170 cars for 170 people. This site will be accessed from Ballville Road and will be available only to credentialed vehicles.

3.1.3.3 *International Lot South*

Club 54 spectators and Pro-Am parking will be at the existing paved parking lot which serves the main clubhouse (Figure 13). This area will provide parking for 134 cars for 198 people and will serve Pro- Am players and caddies on Thursday and Club 54 ticketholders on Friday, Saturday, and Sunday. This site will be accessed from Ballville Road and will be available only to credentialed vehicles.

3.1.3.4 *International Lot North*

Media and International TV Production will park at the existing cart storage and building maintenance area at the International (see location on Clubhouse parking figure). This area will provide parking for 66 cars for 66 people. This site will be accessed from Ballville Road and will be available only to credentialed vehicles.

3.1.3.5 *International TV Vendor Compound*

Media and selected vendors will park at the existing cart barn parking area at the International. This area will provide parking for 14 cars for 14 people. This site will be accessed from Ballville Road and will be available only to credentialed vehicles.



Figure 14

3.2 Provisions for Adequate Wastewater Disposal

Wastewater disposal is part of a larger effort by the event coordinators to support LIV Golf's efforts relative to Resource Management & Sustainability. United Site Services of Westborough, MA will provide wastewater, potable water, and gray water management services (associated with food preparation and hand washing) for the event. All of the water provided will come from off site. Waste that is generated is transported offsite and stored in a tank at United Site Services in Foxborough, MA. From there, waste is transferred for treatment to the Cranston, Rhode Island Wastewater Treatment plant.

The International has an on-site wastewater treatment plant with a permitted volume of 22,549 gallons per day. This on-site treatment plant will treat wastewater from existing structures only. The number and location of potable water and restroom services has been designed to ensure that no additional volume will be added to the on-site wastewater treatment plant.

3.2.1 Restroom Trailers and Portable Toilets

Restroom Trailers and Portable Toilets will be installed in at least 5 locations across the site as shown on the site plan. We anticipate that more than 100 portable restrooms, 10 ADA accessible portable restrooms, and 10 restroom trailers will be installed to serve the event attendees.

3.2.2 Restroom Service and Schedule

USS will service each restroom daily. All USS Service Techs will provide a quality 10 Point Service on each unit serviced:

- Check Location and Scan Barcode
- Inspect Unit
- Pump Tank
- Clean Interior
- Refill the Restroom & Deodorize
- Dry Interior
- Refill Supplies
- Replenish Paper
- Verify Service
- Disinfect Restroom

Units will be serviced daily according to the following schedule:

AUGUST 21 - SEPTEMBER 1: 6:00AM – 12:00 AM

SEPTEMBER 2-4: 5:00AM – 9:00 AM and/or 8:00 PM – 11:00 PM



Typical Restroom Trailer



Typical Portable Toilets

Figure 15

3.3 Provisions for Traffic Control Measures for Roads Leading to the Event

As soon as the event was announced, the International and Par 5 Group staff reached out to the Town of Bolton and the chiefs of Police and Fire to initiate discussions surrounding the need for traffic planning. Traffic planning oversight is provided by The Bolton Police Department, led by Chief Warren Nelson, who has engaged members of state and regional law enforcement as partners. All details will be paid by the event operators and no cost for police services will be borne by the Town of Bolton.

The traffic plan for this planned special event has been informed by federal planned special event traffic recommendations that include:

- Early, constant input and participation of involved agencies.
- Prediction
- Prediction of event-generated travel impacts on both a local and regional level.
- Development of an integrated transportation management plan that can accommodate a range of traffic demands and other contingencies.

- Deployment of a well-organized traffic management team equipped with the ability to communicate seamlessly between agencies.

3.3.1 Transportation Management Plan

The plan for managing travel for this planned special event includes a prediction of travel demand and a plan to efficiently utilize the excess capacity of the roadway system, and nearby parking facilities. Information will be communicated to attendees and non-attendee road users and attractive incentives will be offered to influence traveler behavior and decision making. Operation and service strategies have been tailored to the characteristics of the event.

- Operational strategies include scheduling of activities to limit traffic during existing peak hours. For example, during the 3-day tournament public parking lots will open at 9:30 AM and shuttles will start at 10:00 AM. This will provide spectators the opportunity to access the Fan Village and hospitality prior to the shotgun at approximately 1:00 PM. It is expected that the golf will take approximately 4.5 hours and will end around 5:30 PM. Music and activities post golf will encourage attendees to enjoy live music and entertainment, with many leaving after evening peak hour traffic on Route 117 and 495.
- Service strategies include policies and initiatives aimed at communicating advisory information and travel options to event attendees and non-attendee road users to reduce peak traffic demand levels on corridors serving the event venue, thus improving system travel mobility and reliability. For example: Variable message board and large, posted signs will provide information outside the local area.

Collectively, these strategies meet the challenge of managing travel for planned special events on the local level for this single planned special event.

The plan includes:

- Police details at most intersections from Route 495 to Route 117 to the Bolton Fair Grounds and at Ballville Road to the International.
- Portable Variable Message Boards (VMBs) at:
 - Route 495 at exit 70 northbound(NB) and southbound (SB)
 - Exit 67 NB
 - Exit 65A NB
 - At Wilder and Ballville Roads
 - At Main Street and Wilder Road

The total number and location of VMBs will be dictated by local and state officials and may vary from what is illustrated on Figure 16.

- Mailings to neighbors to provide information about the timing and scheduling of the

event.

- Closure of Ballville Road to traffic other than residents or other credentialed vehicles. Vehicle hang tags and additional information will be provided to affected residents via mail prior to the event.
- Several large format posted signs will be installed at Wilder Road westbound (WB), Wattaquaddock Hill and Sawyer Road, Wattaquaddock Hill and Ballville Road, Wattaquaddock Hill Road and Main Street, Wattaquaddock Hill Road and Old Bay, Wilder Road EB at Twin Springs, and Old Bay at Ballville Road. The total number and location of signs will be dictated by local and state officials and may vary from what is illustrated on the Figure 16.
- Portable lighting at unlit intersections in Bolton. Locations will be determined by Bolton Police.

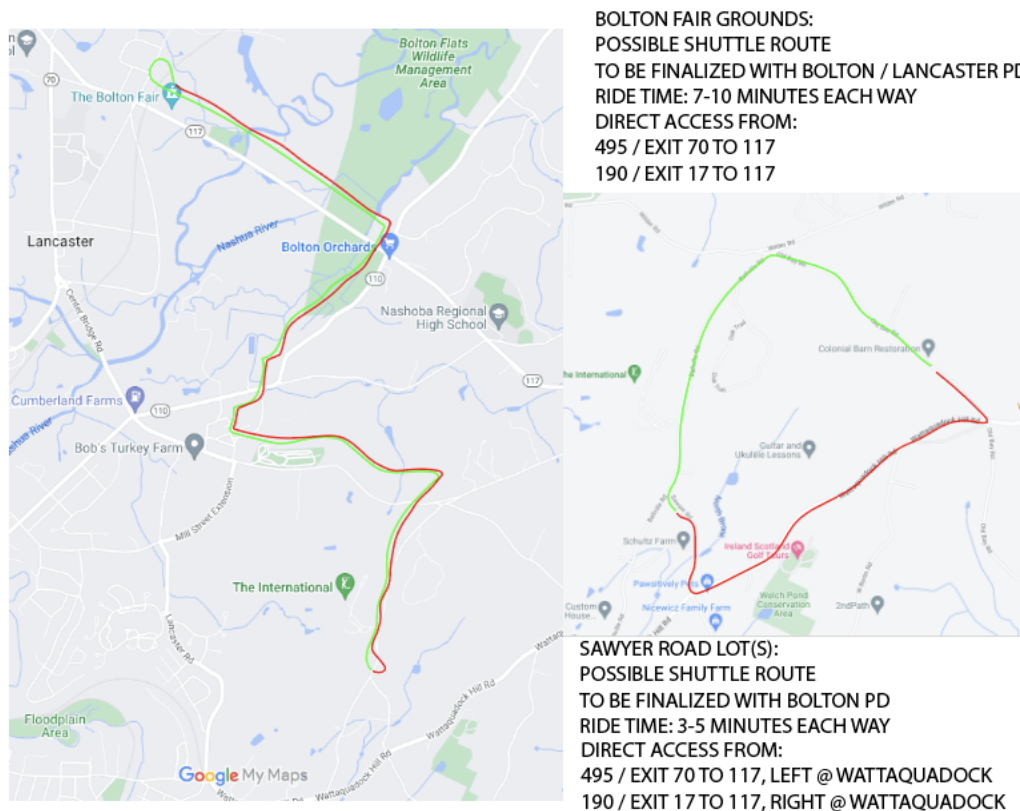


Figure 16

3.4 Provisions for Adequate Refuse Disposal

Refuse disposal is part of a larger effort by the event coordinators to support LIV Golfs efforts relative to Resource Management & Sustainability. LIV Golf prioritizes tournament environmental and social sustainability in all event planning and operations. This tournament will be measured against and uses the framework of the Golf Environment Organization (GEO), the international standard of sustainability in tournament operations to conduct initial baselines of environmental and social impact as well as allow for actionable next steps in our program.

E.L. Harvey will provide waste management equipment and services in cooperation with Titan Events and Blue Strike Environmental that focus on sustainability through waste reduction, recycling and upcycling.

3.4.1 Waste Reduction Effort Examples

- LED Information boards
- Schedules, maps, and information will be provided digitally and accessed by QR code and smart phones.
- Reusable water bottles for volunteers and fans available at hydration stations - refillable potable water stations to reduce single use plastic water bottles.

3.4.2 Recycling Management

Clearly marked waste cans will encourage initial separation of waste streams by attendees. This and traditional trash will be sorted to maximize potential for recycling and reduce the volume of waste.

3.4.3 Sustainability and Upcycling

An Eco Village will be located in the Fan Village where all items will have a sustainable life cycle, including a hydration area, mobile recycling unit, eco retail store, power bikes, and recycled furniture.

3.4.4 Trash Removal

Dumpsters will be emptied daily according to the following schedule:

AUGUST 21 - SEPTEMBER 1:	6:00 AM – 12:00 AM
SEPTEMBER 2-4:	5:00 AM – 9:00 AM and/or 8:00 PM – 11:00 PM

3.5 Provisions for Crowd Control and Security

The Bolton Police Department, led by Chief Warren Nelson has met several times with event coordinators and other Bolton Town Officials and has involved state and regional law enforcement partners in the traffic and security planning for this event. Private security will be managed by Andy Frain Services, a national leader providing integrated solutions to security and events for over 90 years. Andy Frain staff will work within the framework required by Chief Nelson and his team. All details will be paid by the event operators and no cost for police services will be borne by the Town of Bolton.

3.5.1 Security Breakdown

A hierarchy of security services will be provided for the event as illustrated on the following figure:

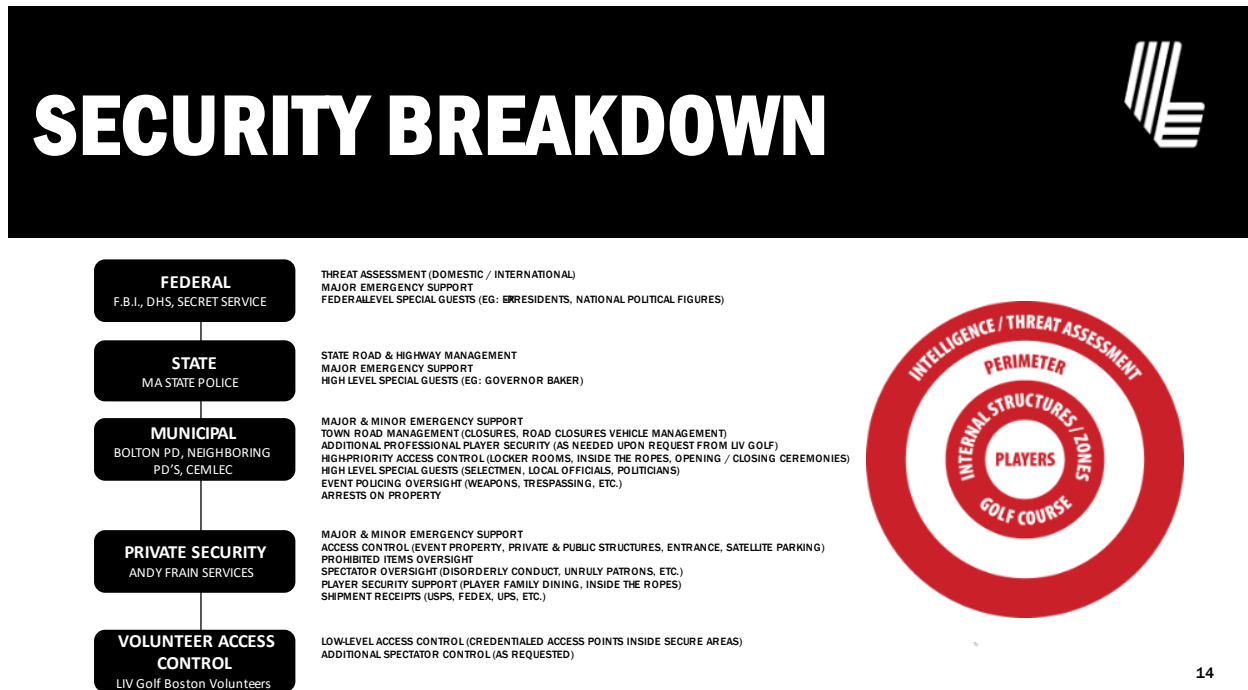
Federal resources including the F.B.I., DHS, and Secret Service will be accessed to conduct a domestic and international threat assessment, provide major emergency support and provide security for Federal-level special guests such as ex-presidents and national political figures.

State Police resources will be accessed to secure State Road and Highway Management, Major Emergency Support and provide security for high level special guests such as Governor Baker or other state officials.

Municipal Police resources including the Bolton Police Department, neighboring Police Departments, and the Central Massachusetts Law Enforcement Council (CEMLEC) will be accessed for major and minor emergency support, town road management including closures, road closures and vehicle management, additional player security as needed and high priority access control for areas such as high-priority access control (locker rooms, inside the ropes, opening / closing ceremonies), high level special guests (selectmen, local officials, politicians), event policing oversight (weapons, trespassing, etc.) and arrests on property.

Private Security by Andy Frain will provide major & minor emergency support, access control (event property, private & public structures, entrance, satellite parking), prohibited items oversight, spectator oversight (disorderly conduct, unruly patrons, etc.), player security support (player family dining, inside the ropes), shipment receipts (USPS, FedEx, UPS, etc.)

Volunteers will provide low-level access control (credentialed access points inside secure areas) and additional spectator control (as requested).



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Figure 17

3.5.2 Private Security Schedule

Andy Frain will provide private security across the site at more than 100 posts occupied by approximately 135 staff from 10 AM – 10 PM and at 12-15 posts occupied by 20 staff from 8 PM – 10 AM.

3.5.3 Credentials and Parking Passes

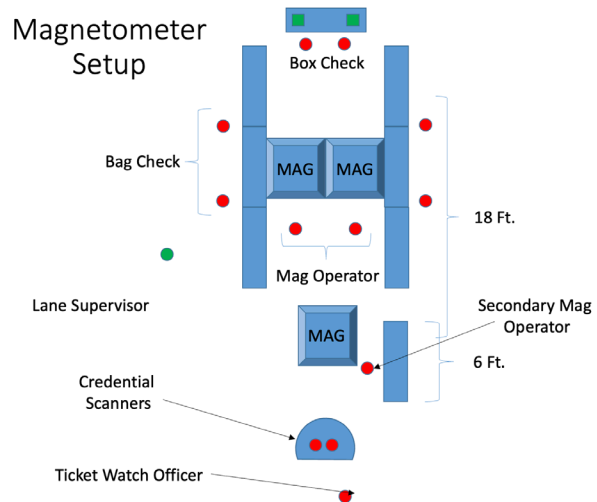
Parking Credentials & Badges will provide specific access to designated areas and parking zones along with proper routing based upon guidance from local authorities.

All credentials will have RFID chips that will designate which areas people have access to. Badges will be scanned at all access points.

3.5.4 Access Control

All attendees of the Tournament will enter through ticket & credential scanning at designated entry locations at the property perimeter.

A typical layout will include passing through magnetometers and being screened by a wand.



Farm Lot Access to the course will be at the marked crosswalk on Ballville Road to enter onto the Tournament Hole #1.

Twin Springs Lot Access will be a combination of credentialed and public access as well as shuttling to the clubhouse and walk-in access through a gate in the lot to the golf course.

International Lot Access will be by credential only and will be managed by private security inside the golf course at the main entrance.

3.5.5 Prohibited Items

The following items will be prohibited on site during the event:

- Opaque purses larger than 6" x 6"
- Any clear backpacks or bags, larger than 12" x 6" x 12" (in its natural state)
- Briefcases, or other hard-sided bags or containers
- Food, beverages, coolers, glass, cans, aluminum bottles or thermoses
- Anything (including but not limited to, flags, banners, clothing etc.) that would facilitate ambush marketing or other commercial activity
- Golf clubs of any size, brooms, poles, periscopes, staffs, or sticks
- Chairs or seats with pointed ends, rigid type chairs, seat cushions
Golf shoes with metal spikes
- Laser pens, selfie sticks, mono/tripods, or other professional camera equipment
Video cameras or other equipment designed for the sole purpose of video and/or audio

recording

- TV's, laptops, or tablets to include wireless devices that emit radio waves (such as cell phone signal jammers, radio scanners and walkie talkies, wi-fi routers (wireless local networking devices)), with the exception of personal mobile phones and wireless receivers (such as radios).
- Firearms, knives, or weapons of any kind (regardless of license or permit)
- Illegal drugs or substances
- Animals (except service animals to aid Guests with disabilities)
- Air horns and other distracting noisemakers or any devices that may interfere with and/or distract any sports or event participant, or impede audio or audio/visual telecast or recording of the game, match or event, or any technology-related service provided at the Tournament
- Step ladders of any kind
- Helmets (e.g., bicycle helmets, motorcycle helmets or baseball helmets)
- Masks or costumes
- Projectiles (e.g., Frisbees or beach balls), drones
- Aerosol cans (e.g., mace, pepper spray, hairspray, or sunscreen)
- Fireworks, confetti, or glitter
- Visible obscene, indecent, or inappropriate clothing
- Propaganda material of a racist or xenophobic nature or constituting an incitement to violence. This also applies to the wearing of clothing or insignia of a racist or xenophobic nature or constituting an incitement to violence. Any political or religious elements whatsoever, such as banners, boards, symbols, or fliers
- Objects that might compromise or disrupt the experience and enjoyment of the other spectators, such as large flags, oversized hats, large umbrellas, whistles, vuvuzelas, musical instruments, horns, etc.

3.5.6 Deliveries

All deliveries will require a tournament delivery pass to access the property. During the 3-day tournament, deliveries will need to be made prior to play (5 AM – 8:00 AM) or at the conclusion of the day's activities (10 PM – 12 AM).

Any shipping and receiving during Tournament Hours, including credentialed delivery passes will be directed to an off-site location and coordinated in advance with local & national delivery groups.

Screening, threat detection and distribution will occur for all deliveries throughout the Tournament with coordination from local, regional, and national support.



3.6 Provisions for Adequate Fire Protection

The Bolton Fire Department, led by Chief Jeffrey Legendre has met several times with event coordinators and Regional Fire & Emergency Management Services. Chief Legendre is well acquainted with the existing facilities at the International and along with the Bolton Building Inspector, Michael Sauvageau, will review and approve the temporary structures installed for the event to ensure that there is adequate access for fire vehicles to the golf course and within the temporary structures. In addition the following conditions will be met:

- Certificates of Flame Resistance will be provided for all tents.
- A 20-foot fire access lane will be maintained and will connect with the fire lanes that surround the entire venue.
- Tents and their equipment will not obstruct a fire hydrant.
- Illuminated exit signs will be installed at each exit while the tent is occupied.
- Fire extinguishers of a Class ABC rating shall be provided every 75 feet of travel distance between tents/canopies and will be secured in an upright position and protected from vehicular traffic.
- Cooking will not be permitted underneath tents used by the general public.
- Hay, straw, trash, and other flammable material will not be stored closer than 30' from the outside of a tent or canopy.

The International has a fire suppression system that consists of on-site hydrants and buildings are equipped with sprinklers (wet and dry systems). The fire hydrants are fed by fire pumps that pump water from the lined irrigation pond at the International. This lined pond is fed by an irrigation well with a pumping capacity of approximately 900 gallons per minute, which

directly fills the irrigation pond.

3.7 Notice and Findings

As required at §250-16 L(2), notice was provided to the Bolton Select Board on June 9, 2022 that a special event is proposed at the International from September 2-4, 2022, more than the required minimum of 45 days in advance. In addition, while not required under the zoning bylaw, the applicant provided public notice in the Bolton Independent, mailed notices to towns abutting Bolton and Lancaster and mailed notices to abutters in Bolton, Clinton and Lancaster that live within 300 feet of the International. This application addresses the criteria upon which the Select Board may make a finding that the 3-day event would not be an adverse impact upon residents of the Town of Bolton, including consideration of cumulative impacts.

