

AMBULANCE
Bolton Ambulance Squad

Director: Margaret Diaz, EMT-B	Assistant Director: Andrew Bagdonas, EMT-B	
Medical Director: Marc Gautreau, M.D.	Full Time EMT/FF: David Farrell, EMT-B	
Training Officer: Alex LeBlanc, EMT-B	Scheduling Coordinator: MaryAnn McLaughlin, EMT-B	

Kelly Bagdonas, EMT-B	Normando Diaz, EMT-P	Christine Monahan, EMT-B
Corey Baird, EMT-B	Wesley Durant, EMT-B	Jeremy O'Connell, EMT-B
Chris Baker, EMT-P	Cassie Ela, EMT-B	David Perry, EMT-B
Matt Bosselait, EMT-B	Ann Farrell, EMT-B	Dina Rich, EMT-B
Barbara Brown, EMT-B	Luis Forte, EMT-P	Gery Wilson, EMT-B
Kelsey Burpee, EMT-B	Alan Kuong, EMT-P	
Jennifer Cuddy, EMT-B	Roger McManus, EMT-B	

The Bolton Ambulance Squad continues to work hard to provide high quality pre-hospital emergency medical services to the residents of Bolton, and those who work in and travel through it. In 2016, the ambulance squad took delivery of two exciting new pieces of life-saving equipment. The first was a chest compression device used during the performance of cardio-pulmonary resuscitation (CPR) to deliver higher quality, more effective compressions on patients in cardiac arrest. Such devices are slowly becoming a standard of care in EMS nationwide, statistically leading to better patient outcomes in some cases and was made possible through a town meeting article last spring. The second purchase was a utility vehicle specifically equipped to gain access and transport patients from hard to reach locations, such as the many square miles of conservation and private, municipal or state owned recreational properties in town. This purchase was made possible through donations made to the ambulance squad, and has already been used in several emergency incidents since its delivery this past fall. We are so grateful for the continued support.

This past year, the ambulance responded to 403 requests for emergency assistance and had 496 patient encounters.

The Ambulance Squad and its members are dedicated to providing prompt, skilled, and compassionate pre-hospital emergency care to all residents, employees, and visitors to town. We work hard to continuously improve the services we provide, and evolve with the rapidly progressing field of emergency medicine.

Weekday, daytime coverage is provided by one full-time EMT/Firefighter stationed at the public safety building, supplemented by EMT's from the Nashoba Regional High School Cadet EMT program. The NRHS Cadet EMT program has been providing essential daytime coverage to our community for nearly 30 years. Participants of the program have successfully completed the Department of Transportation approved Emergency Medical Technician class, and continue their education with weekly classes. Students must maintain a minimum GPA in EMS classes, as well as all other school course work. Students provide coverage from the beginning of the school day until 5pm, and also provide coverage at sporting events. Our program is fortunate enough to be renowned across the country for its commitment to exposing students to the fields of medicine and public safety, and has graduated many students who have pursued careers in both fields. The program started in 1987 and is still going strong today. We would like to thank Ann Farrell for her dedication to the program and wish her well in her retirement. Ann retired this year after having been the Cadet Coordinator for over a decade and has put in a tremendous amount of time and energy into the program. We welcome Jessica Forte as the new Cadet Coordinator.

Assist other PD:	139
Bldg Check:	1922
Burglar Alarm:	210
Community Policing Activity	412
Disabled MV	232
Domestic Disturbance:	21
General Disturbance	26
Leaving the Scene MVC	11
Local Ordinance/Bylaw violation	6 in 1 st 1/3 of 2016, no tracking of violation in NVRDD
Lost / Found Property	45
Missing Person	7
Motor Vehicle Crash	197
MVC with injury	76
MV Complaints	234
MV Stops	1787
Noise complaints	9 in first 1/3 of 2016, not tracked in NVRDD
Officer Wanted	136 + 145 assist citizen
Parking violation	18
Suspicious Activity	33 first 1/3 2016 + 241 remainder of 2016 NVRDD tracks this only
Suspicious MV	22 first 1/3 2016
Suspicious person	15 first 1/3 2016
	Suspicious activity total is 318

Sadly, we also said goodbye to one of the Squad's founding members and loyal supporters, Pierino "Gigi" Bonazzoli. To both cadets and squad members he was a father figure, a friend, mentor and the heart of the department.

Evening, night and weekend coverage is provided by on-call personnel who respond to calls when they are able. A majority of our EMT's work full-time jobs outside of Bolton, or are college students willing to share their time with the community. EMT's are compensated for their time, knowledge, and commitment with call stipends based on the number of calls they respond to.

The Bolton Ambulance Squad is licensed as a Basic Life Support agency by the Commonwealth. Advanced Life Support (ALS) is provided by several regional agencies when necessary and available. Advanced Life Support in Bolton is mainly provided by Woods EMS based in Gardner and stationed in Lancaster, who also provide this service to several of our surrounding communities. ALS is dispatched to calls only when a patient requires this level of care, and in these cases a paramedic accompanies EMTs in Bolton's Ambulance - working together to ensure the best outcomes for our patients.

We would like to thank the residents of town for their continuous support. We would also like to remind everyone that a few minutes on your part could make a difference in getting to a loved one quickly and safely during an emergency. Making sure that driveways and walkways have been cleared of snow and debris, and numbering your house and mailbox with numbers that are clear and visible from both directions always helps us get to you more quickly.

Never hesitate to call us. When in doubt, call us out!

Financial Statement July 1, 2015 to June 30, 2016

Wages			
Appropriated			\$123,139.00
Expended	Wages	\$38,361.19	
	EMT Coordinator	5,750.96	
	EMT Fire	31,564.68	
	Wages – Full time EMT Fire Call Training	6,149.70	
	Wages – EMT Shifts	8,128.79	<u>\$89,955.32</u>
Unexpended balance returned to general fund			\$33,183.68
Expenses			
Appropriated			\$51,717.00
Transfers			<u>\$10,000.00</u>
			\$61,717.00
Expended	Purchase of Services	\$5,252.14	
	Diesel	1,740.11	
	ALS Services	32,339.00	
	Uniforms	489.59	
	Coastal Medical Billing	6,181.17	
	Cadet EMT Program	13,699.96	
	Repairs – Motor Vehicle	4,492.76	
	Equipment	6,774.70	
	Supplies	2,948.09	
	Training	2,869.00	<u>\$70,285.17</u>
Unexpended balance returned to general fund			\$ 1,234.83

FIRE DEPARTMENT
Roster of Active Members

Fire Chief: John Mentzer
Deputy Chief: Gerald Wilson
Lieutenant: David Farrell, Wesley Durant, Peter Casello

Firefighters:

Corey Baird	Corey Cutler	Roger McManus Jr.
Christopher Baker	Mark Giunta	Stephen Nadeau
Matthew Brier	Ryan Hartwell	David Perry
David Byler	Doug Henry	Paul Slade
Matthew Colacchio	Jennifer Hoyt	Jeffery Weinfurt

Trainees: Gregory Boutwell

Honorary Members: Jack Holbrook, Christopher Slade, John Stephenson

Fire Safety Education: Barbara Wilson

The fire department had an unusually high number of calls for emergency service this year. This was due to an increase in the number of motor vehicle accidents the department was called to respond to as well as increased false fire alarm / smoke detector activations. Smoke detectors are one of the most important tools available for fire safety in your home. Please take a few moments to learn how yours operate, how to clean and maintain them and how to distinguish the different sounds they make such as a low battery warning versus an actual fire alarm.

The Town's new all-wheel drive pumper fire engine has been delivered and the firefighters are working to mount the remaining equipment and supplies needed to place the engine into service.

I would like to congratulate Firefighters Jennifer Hoyt and Jeffery Weinfurt who attended and successfully completed the Massachusetts Firefighting Academy's Firefighter I/II training program. This program consists of close to 300 hours of classroom and hands-on training in the basic skills needed to become a firefighter.

Under the dedicated direction of Barbara Wilson, the Department continued its promotion of fire safety with its annual visits to Florence Sawyer School in October to teach and reinforce fire safety principles with the students.

Each year in this report I try to list some common and simple ways to make your home safer from fires. While this may seem repetitious these actions that you can take are so important in keeping your family safe. Please take a minute and review these simple steps. Thanks for your continued diligence to fire safety in your homes.

- Check that your house number is posted in a location that is easily visible from the street. On your mailbox or a post at the end of your driveway is the best location.
- Test your smoke detectors once a month. Replace the batteries and clean the detectors of dust twice during the year.
- Clean your clothes dryer exhaust hose of accumulated lint.
- Never leave oily rags inside your home or garage.
- Never leave lit candles unattended.

- Dispose of ashes from your woodstove or fireplace in a metal container away from the house or deck, no matter how cold they may look or feel.
- Create an emergency escape plan with your family for your home and practice it regularly.

The Fire Department is always looking for Bolton residents young or old who are interested in joining the department. If you would like to learn more about being a call firefighter, please contact Lt. Farrell at the Public Safety Center at 978-779-2203.

Financial Statement
July 1, 2015 to June 30, 2016

Wages

Appropriated			\$105,050.00
Expended	Fire Chief Stipend	\$ 4,583.37	
	Firefighters	95,042.15	<u>99,625.52</u>
Unexpended balanced returned to the general fund			\$ 5,424.48

Expenses

Appropriated			\$56,535.00
Expended	Purchase of Services	\$3,696.01	
	Electric	778.38	
	Repairs	8,265.86	
	Training	1,779.33	
	Supplies	4,124.89	
	Gasoline	30.24	
	Diesel	1,740.12	
	Automotive	3,027.89	
	Uniforms/Protective Clothing	7,962.77	
	Dues/Memberships	695.00	
	Fire Ponds	1,928.32	
	Capital Outlay	3,078.00	\$55,106.81
Encumbered	Training	\$ 407.91	
Unexpended balanced returned to the general fund			\$6,444.76

Fire Calls for 2016

Total Fire Calls - 282

Automatic fire alarm activation	46	Missing person	1
Appliance issue	4	Mutual aid to other towns	8
Bomb scare	1	Motor vehicle accident	73
Brush fire	14	Motor vehicle fire	9
Chimney fire	1	Odor or smoke investigation	17
CO detector activation	20	Power lines down or arching	9
Electrical issue	3	Public service	0
EMS assist	16	Rescue/extrication not part of MVA	3
Good intent	2	Service call	9
Food on the stove	0	Smoke detector activation	24
False emergency report	0	Structure fire	1
Hazardous materials	13	Unauthorized outside fire	8
Life Flight landing zone	0	Weather related issue	0
Miscellaneous	0		

Permits Issued in 2016

Total permits – 1083

Bon fires	1	Smoke/CO detectors – New install	22
Blasting	4	Smoke/CO detectors - Resale	116
Commercial stove hood	0	Special permit	0
Fire alarm installation	4	Sprinkler system installation	3
Oil burner	18	Tank truck	5
Open burning	870	Underground tank removal	2
Propane tanks	38		

Inspections Performed in 2016

Total inspections – 482

Commercial stove hood	10	Mulch	0
Driveway	15	Oil burner	18
Elevator	0	Plan review	80
Fire alarm	0	Propane tanks	73
Fire blocking	0	Smoke/CO detectors	241
Fire drill	9	Sprinkler system	6
Fire cistern	2	Tank trucks	4
Life safety	22	Underground tank removal	2

NASHOBA REGIONAL SCHOOL DISTRICT

The annual report presents an opportunity to reflect on our goals, accomplishments, and work in progress as a school district. Our current student population is 3460 served in the three communities of Bolton, Stow, and Lancaster.

This year there have been a number of changes within the school district at the Central Office level. We have welcomed Ann Marie Stoica (Director of Human Resources), Jeff Converse (Director of Facilities), Joan DeAngelis (Director of Pupil and Personnel Services), and Pat Marone (Interim Business Manager). The collective goal of this leadership team has been to continue to provide excellent support to our schools and district.

The School Committee is an active partner in the district and takes a lead role on multiple levels. They continue to have three active sub committees who establish policy, provide support in the area of personnel, regularly review expenditures and oversee the budget process. They established several key overarching goals early in the school year. These goals are multifaceted and create a continuum of support for the district as it moves forward. They include goals to establish ongoing reporting mechanisms to monitor budget and operations, develop school committee agreed-upon norms, revise district policies, continue to have transparency in the budget process, and continue to engage our school and resident communities in its vision for student achievement.

The Florence Sawyer School: The Florence Sawyer School has continued to rank among the top schools in the Commonwealth, scoring at the 88th percentile of similar schools in Massachusetts. Our most recent set of MCAS data for all grades and all tests generated a Performance and Progress Indicator (PPI) above the targets. Our Special Needs subgroup made significant gains over the past two years of testing, scoring significantly above their subgroup peers statewide. We are continuing to focus our efforts in helping this subgroup achieve at a level consistent with the rest of our students at FSS.

At FSS, we have continued to expand our offerings to challenge our students beyond the school day. This year, we started several new clubs generated by student interest. In addition to the menu of existing clubs and activities, we saw an expansion of our Robotics and Math Olympics clubs. We have also added: Coding Club, Remote Control Club, Stock Market Club, Technovations Club, and Books and Breakfast Book Club.

FSS had several staff members - Lynne Weliver from grade 5, Diane Tenen from grade 2, Speech and Language Specialist Nancy Donnelly, and Instructional Assistant Roana Miloszewski - retire in the past year. We thank them for their dedication to our school and students. Our Assistant Principal, Cheryl Temple, was named principal of Littleton Middle School, and grade 8 science teacher Robin Benoit was named Associate Principal of the Bromfield School in Harvard.

Nashoba Regional High School: 2016 was an exciting year at Nashoba Regional High School! In the Winter we had 80 students compete in the state DECA competition, and 11 students compete in the national competition (DECA is an after-school program that helps students build business and entrepreneurship skills). Our Robotics team built a robot that placed 2nd in state competition and 10th in New England, and qualified to compete at the national level.

In the Spring we held our annual After Prom party at the high school, with over 170 students attending. A committed group of parents organized and collected money for the event, giving students a safe, substance-free environment to eat S'mores, get hypnotized, play ping pong, compete in laser tag, and play Twister on a giant, inflatable game board. Our Drama Program put on a standing-room-only musical adaptation of The Addams Family. The Senior Class won our first-ever Nashoba Cup

competition, which rewards students for exhibiting our core values: integrity, communicate, achieve, relate, and engage. And in June, the Class of 2016 held its graduation ceremony at the DCU Center, with 262 students receiving their diplomas. From the Class of 2016, 87% of our graduates went on to study at four-year colleges and universities, 12% went on to study at a two-year college or university, and the final 1% went into the military or transitioned into the job force.

Over the summer we held our third annual New Chieftain Day for rising freshmen, and the school year opened smoothly in late August as we officially welcomed the new NRHS Class of 2020. The highlights of the fall were our Fall Play, *The Matchmaker*, along with our November Lip Dub and Pep Rally, which were both a testament to Chieftain Pride. Finally, to help continue our efforts to address teen substance use and abuse, focusing especially on the opioid crisis, a local business anonymously donated \$10,000 to the high school. That money has helped to fund a number of different activities, including a schoolwide assembly by the Improbable Players in December.

Athletics: Nashoba athletics enjoyed an exciting 2016. Participation increased with over 500 student-athletes participating in high school athletics (28 sports at the varsity level and a total of 50 teams on an annual basis).

The year started out great with our hockey team winning a back-to-back Division 3A Sectional Championship and State Championship! Charlie Lamplough, a Stow resident, who was the goalie on the hockey team, was awarded the Boston Bruins/MIAA Sportsmanship Award. The wrestling team continued its success as the team was D2 sectional finalists with numerous members winning sectional titles. The boys' basketball team earned a playoff berth for the fourth consecutive year and won the large-school Clark Tournament championship for the first time in thirty-five years!

The success continued into the spring as the girls' tennis team posted a 19-2 record and were the Division 1 Central Mass Champions and MIAA State Finalists. The track teams did well with the girls' winning the league championship and the unified track team becoming D2 State Finalists.

The fall of 2016 was another successful season for the Chieftains. Volleyball had a remarkable season, earning the best overall record since the program began and won the league championship. The field hockey team continued their success making it to the district finals for the third consecutive year. The field hockey team and football team were both district finalists. The fall season was highlighted by the girls' soccer team's league championship, Central Mass District championship, and a trip to the Division 1 State Finals!

Overall, Nashoba's sports teams saw another historic year in 2016! Eighty percent of our varsity teams qualified for post-season playoffs, we won nine league titles, four sportsmanship awards, three district championships, three district finalists, three state finalists, and one state championship.

English Language Arts: Recognizing the need to align literacy practices across the District, the Nashoba Regional School District has launched a new initiative, *Elementary Literacy Leadership Committee (ELLC)*. In recent years, elementary schools had varying levels of professional development. Through the collaborative efforts of the ELLC, a multi-year K-5 literacy plan was developed to ensure equity and continuity across the District. The plan lays the foundation for professional development training and adopts best practices. The work will begin with a close look at our current reading and writing assessments as well as the adoption of the Benchmark Assessment System (BAS). The BAS assessment is a reliable and valid instrument that measures decoding, fluency, vocabulary, and comprehension skills for students in Kindergarten through 8th grade. The adoption of this assessment will help to ensure

vertical alignment K-8 and will be used to understand and interpret student reading behaviors in order to design explicit and meaningful instruction.

This past year, educators were offered many professional development choices. Many selected literacy-based opportunities. The following were some of the offerings: learning to confer with students; using annotations to understand student thinking and plan instruction; studying content and pedagogy from reading guru, Nancie Atwell; unpacking the English Language Arts standards and developing standards-based lessons. In addition, there were several book studies including: *Make It Stick* by Peter C. Brown and Henry L. Roediger III; *Dreamland* by Sam Quinones; *The Reading Zone* by Nancie Atwell; *Project-based Learning* by Buck Institute for Education and John Larmer. Providing staff multiple professional development options has increased teacher collaboration to strengthen practices, which contributes to a greater impact on student achievement.

Science Technology Engineering and Math (STEM): This is an exciting time for STEM at Nashoba. In recent years, the state has updated both the math and science, technology and engineering frameworks. This has allowed us to incorporate curriculum materials that support our students as they pursue learning through exploration and problem solving.

In our elementary schools, this is the first full year of implementation of the enVisionmath2.0 program. This program was selected based on data from a district-wide pilot, which compared enVisionmath with Everyday Math in terms of mathematical content and practice, program structure, student experience and supports, teacher supports and resources, assessment and quality of digital resources. Our educators and students have been working hard to implement a new program that emphasizes problem-based learning and mathematical discourse. We continue to make progress with learning how to best use the various online and hands-on resources that the program offers. Teachers are also participating in learning opportunities with both the program and math content during our early release time for professional development. The feedback from these sessions has been positive overall.

In science, technology and engineering, we are beginning to move toward updating our curriculum to reflect the new expectations. As we move further into a time where a wealth of information is at our fingertips, our new curricula supports students to engage in science and engineering practices such as developing and investigating their own scientific questions, analyzing and communicating about data that they collecting or finding and designing solutions to engaging engineering problems. In our elementary schools, we refreshed our Earth and Space Science units through the district-wide incorporation of Foss units, which provide inquiry-based and hands-on science and engineering opportunities. At the middle schools, we are designing units that follow a set of year-long questions that we hope will be interesting and thought-provoking for our students. At the high school, we are further refining our classroom experiences to support students in using the science and engineering practices at all levels.

Health and Wellness: Nashoba's health and wellness team has been busy with annual programs and new initiatives, including performing annual mandated screenings, administering suicide prevention, mental health awareness, substance use prevention education and stress reduction programming in the school community, as well as teaching CPR to HS students and district staff. The district's Emergency Response Task Force (a committee consisting of local public safety officials, school personnel, parents and students) researched and developed four school building safety and security upgrade recommendations and presented them to the School Committee in December. Members are currently working on reviewing the district's Crisis and Emergency Response Plan.

The Emerson Hospital Youth Risk Behavior Survey (YRBS) was administered to our 6th, 8th and 9th through 12th grade students in March of 2016. Numerous district groups and committees are analyzing the results and planning interventions to address some of the concerns that were revealed. The YRBS Report and Appendix Graphs are available at www.nrsd.net (choose Health Services from the District drop-down, then click the Resources tab). The NRSD School Health Advisory and NRHS Student Voices Committees have been exploring how anxiety and stress reported by students affect their health and school performance. The Botvin Life Skills Training (LST) Program has been adopted and is being taught in the 3rd through 7th grades, with plans to include 8th and 10th grades starting next year. Using a social-emotional learning model, LST teaches students behavioral competency, coping mechanisms, relationship and communication skills that improve self-esteem and confidence, and have been shown to reduce the risks of tobacco, alcohol, drug abuse and violence.

The NRHS Substance Abuse Awareness Task Force is working to provide targeted education and programming to reduce the incidence of alcohol and drug use by our students. Middle- and high-school nursing and guidance staff are currently receiving training in SBIRT (Screening, Brief Intervention, Referral for Treatment), a universal verbal substance abuse prevention screening program that will be administered annually with each student in one middle and one high school grade as mandated by the new Massachusetts Opioid Law. SBIRT will be piloted with a small number of students this year before full implementation during the 2017-2018 school year.

Technology: Last June Nashoba posted its updated Technology / Digital Learning Plan. The overarching vision of the plan states: *“The effective use of technology at Nashoba transforms learning. Learning is self-directed, personalized, differentiated, collaborative and creative. Students have opportunities to make global connections and deepen their understandings and perspectives.”* Visions often contain broad, lofty statements. This vision statement could leave one asking, “What does it mean to *transform learning* through the effective use of technology?” Embedded in the Massachusetts Common Core frameworks are expectations for the use of technology by students in content areas to better prepare them for college and career. In addition, the new Massachusetts Digital Learning Computer Science (DLCS) frameworks clearly outline the need for students to graduate with the skills needed to be successful in a world that constantly seeks advancements through the use of technology. The Massachusetts Next Generation Assessments requires students to think critically, make inferences and solve problems, and when taken online, it requires the adept use of digital writing and math tools.

What does it mean to transform learning through the use of technology so that we are preparing Nashoba students for their future? It means making changes in instructional design and practice, supported with professional development, reliable and consistent access to digital tools, and a supporting physical infrastructure. When these supports are in place, a transformation in learning occurs as a teacher progresses from using technology only for delivering instruction and providing access to information, to consistently designing learning activities and assessments that require students to use technology ethically and safely when making inquiries with a critical eye, selecting and organizing relevant information, demonstrating skills and knowledge using a variety of digital modalities, discovering their own depth of interests, determining the best tool for each task, and working with others to creatively produce and solve-problems. At the end of this continuum, teachers are confidently planning for the use of digital tools and resources in ways that leverage instruction and maximize student achievement.

With the 1:1 Chromebook initiative in its second year, more consistent access to mobile devices for all students, a strengthened infrastructure in all buildings, and progressive teachers who participate in technology-focused professional development, Nashoba is witnessing a transformation of learning taking place at varying stages. This year all grade 4 and 8 students at Nashoba will take the MCAS Next

Generation Assessments online using district-issued Chromebooks. We feel very prepared and are grateful to the Nashoba communities for making possible the needed resources that support our teachers in being able to design and implement 21st century learning strategies.

Extended Learning Program



Susan Ormond
helping a reluctant
reader feel a little
more confident.

The Extended Learning Program provides a vital component to the Nashoba Regional School District. The program provides a safe and enriching place for the children to grow socially, emotionally, academically, artistically, and physically through carefully designed programs. These programs treat “social-emotional learning as an essential component of student success” (EdSource, 2016). The ELP staff continuously seeks out professional development opportunities that support their quest to expand existing programs and create new programs that include “skills like the ability to manage stress, to empathize with people from diverse backgrounds and perspectives, and to engage successfully in the small-group work required for deeper learning”(Peck & Plank). Research from EdSource confirms that students cannot be successful without these skills.

The rapid growth of the Extended Learning Program and the programs that are housed under its umbrella such as the Before School Program and district enrichment opportunities are a clear indicator of the program’s success. We are currently exploring creative options for meeting the needs of our growing population. Please help us in this endeavor by completing the brief survey that will be emailed to parents and guardians the week of February 20th. Your input is essential and greatly appreciated. Visit our website which is located on the Nashoba Regional School website www.nrsd.net for full details about our programs.

Nashoba Regional High School
Class of 2016

Michael Thomas Czekanski § ~ President

Ana Madeline Martinez Reynolds ~ Secretary

Nathaniel Tho Campbell ~ Treasurer

Valedictorian ~ Hannah Stevenson

John Alexander Czekanski ~ Vice President

Jackson Joseph Werner § ~ Historian

Salutatorian ~ Jessica Duggan

Emily Catherine Adams
Arushi Asia Ahmed * §
Scott Tait Airey
Julian Samir Allaf-Lynch
Mark Francis Allaire *** §
Matthew Timothy Allaire * §
Caitlynn Rose Almy §
Erin Joan Alzapiedi * §
Jennifer Lynne Anderson
Lukas Ricardo Anderson
Tess Elizabeth Anderson * §
Harrison Kim Ashline *
Robert William Atwood
Courtney Annalise Aylaian ** §
Egan Kieffer Bachtell
Kelly Ann Bagdonas §
Devyn James Barrett
Julia Reanne Barshak
Thomas Francis Beglane
Christopher Charles Bell
Jacob Alexander Benjamin
Camila Bernasconi Fernandez * §
Emilia Bernasconi Fernandez ** §
Abigail Lee Bernklow *
Douglas Borden Bianco
Andrew Richard Bilodeau
Jacob K Bliudnikas
Wyatt Kingma Boelens
Andrew Carson Bond *
Alexander Louis Borsari
Allison Margaret Boyle
Robert Victor Braceland III
Jordan Delaine Brady *
Nolan James Brassard
Marcus Albert Braudis **
Shane Vaughn Brogan
Zachary Robert Brown
Thomas Bradley Bunnell * §
Gwendolyn Maria Burke § €
Alicia Ray Burrows ** §
Jacqueline Belle Cannon ** §
Cara Anne Cantwell
Sydney Ann Caputo
Nicolas Lawrence Carlucci
Randall James Catalucci
Adam Christopher Chiodo
Kelley Ann Churcher *
William Benjamin Clark *** §
Brianna Lynn Coggins * §
Avery Winslow Colby
Cassandra Madeline Cole* §
Charles Edwin Collett
Bradley Christopher Colvin
Allyson Grace Conlin **
Jill Elizabeth Conry ** §
Kali Helga Cook ** §
Monique Mary Cormier €
William Gerard Cubero
Liam Thomas Curran
Michael Joseph Curtin * §
Grace Catherine Dempsey
Brooke Ann Diefenbach * §
Matthew Christopher Diello * §

Natalie Keir Dimitriou
Monica Julianna Doerr *
Christopher Henry Doiron
Nicholas Robert Doiron
Nicholas Paul Don
Cameron Charles Donahue *** §
Emily Marie Doran *
Haley Theresa Doyle*
Jasmine Marie Doyle
Jessica Liu Duggan *** §
Hanna Rose Drugge §
Max William Drugge * §
Michael Allen Dube
Devon Quinn Duggan *
Holly Victoria Elworthy
Johanna Elizabeth Enzmann
Rachel Rose Estabrook
Caroline Elizabeth Estey ** §
Lucas Joseph Evangelous
Colin Michael Everton
Eric Emil Fahim
Rachel Ann Farley * §
Kevin Truman Farmer
Kyra Lee Fasano ** §
Anna Rose Fateiger * §
Emily Ania Fleming
Emily Alice Floyd *
Jacob Richard Ford
Lisa Evelyn Fossa
Michael Francis Fulciniti
Kayla Mari Gaidos §
Cassidy Ann Gardner
Austin James Gauthier
Daniel Antonio Gesualdi * §
Briahna Marie Gilcrest
Rylee Nicole Gillen * §
Jonathan Paul Gjeltama
Kathryn Jean Glauner * §
Lauren Elizabeth Goad
Hannah Kristine Goddard *** §
Kevyn Lesleigh Green
Shannon Kathleen Griffin
Sara Nicole Grube * §
Casey Helen Hallberg
Katherine Anne Hamilton * §
Katherine Grace Harrington
John Daniel Heeren
Sydney Lauren Henderson
James Patrick Henry
Jacob William Hicks
Zachary Samuel Hill **
Nina Michele Hoag
Joshua Kinnear Hogan ** §
Tyler Mark Hopkins
George Liam Hurley
Courtney Lucille Jacaruso
Devon Richard Jackson
Elyssa Anne Jewett
Daniel Rhys Johns
Andrew William Jowett * §
David Edward Jowett
Marissa Beth Kelberman ** §
Madison Grace Kelly

Anthony Matthew Kennon **
 Madeline Rose Keough
 James William Kilgo * ** §
 Daniel Gardiner Kilkenny
 Daniel Richard Kline
 Elise Victoria Kline *
 Leanna Rose Kline **
 Nathan Alexander Kovacs
 Peter Wingate Wing Ching Lam * §
 Charles Philip Lamplough §
 Jackalyne Tina-Renee Laquidara
 Kayla Madison Lawlor * §
 Timothy Robert Leach
 Matthew Louis LeBlanc
 Victor Hugo Lemus
 Shane Thomas LeRoy
 Joshua Michael Lieb
 Marco Sarel Locarno
 Sidney Marie Lowe §
 Alicia Fedulo Lucena
 Kristina Marie MacLure §
 Mary Katherine Magliozzi
 Olivia Marie Magliozzi §
 John James Mannion §
 Jade Ann Marcotte
 Jasmine Daisy Marcotte
 Patrick Devon McCarter
 Colin John McCormack §
 Meagan Kate McMaster
 Brenden James McMullen
 Jordan Fowler McNeill
 Andrew Sagar McNeish
 Matthew Moly Medcraft
 Annie Norton Mehigan
 Amanda Lynn Melanson
 William Gregory Michaud
 Alexander John Mills ** §
 April Guo Dongni Mishley *** §
 Hope Noel Miyata
 Taylor Jeanne Morash
 Chandler Chase Mosteck
 John William Mpelkas
 Brianna Ashley Murphy * §
 Cayla Ann Murphy ** §
 Patrick Mukundan Nair
 Kristen Anderson Nash §
 Meredith Mills Nash * §
 Stephanie Jane Nelson * §
 Kevin Michael Noonan *
 Daniel Evan Oldham
 Brian Walter Olson
 Justin Luke Olson
 Molly Murphy Owen **
 Stephanie Michelle Palis *** §
 Jake Thomas Parquet
 Daniel Arun Paschke
 Derek Anthony Pasquale
 Matthew Ryan Pelland *** §
 Brooke Elizabeth Perisho ** §
 Olivia Rianne Perkins
 William Joseph Phaneuf
 Emma Mackenzie Picaro * §
 Christopher Michael Pokorney
 James Robert Potter
 Alison Ley Quill ** §
 Maggie Quinn * §
 Adam Maurice Read
 Emily Nicole Recko ** §
 Gavin Edward Reilly
 David Richard Renwick
 Andrew James Ricci
 Daniel McKenna Richards
 Paige Susan Ripa * §
 Tyler Scott Roberts
 Drishti Rohatgi
 Mary Margaret Sabourin * §
 Kayla Jean Santella
 Nicolas Cristofer Santos
 Marianna Katherine Sardella §
 James Rocky Sargent
 Lillian Rose Sartorius
 Spencer Douglas Schryver
 Jennifer Lee Schwenk ** §
 Jessica Anne Shepple
 Trevor Joseph Sicard
 Kristina Marie Sidopoulos *
 Lauren Elizabeth Silver *
 Joseph Anthony Spallone
 Ashley Nicole Spellman
 Ethan John Sprague
 Julian Philip Stacy
 Hannah Marie Stevenson ***
 Camden Roberts Storey
 Devon James McLendon Storm
 Emily Catherine Suleski * §
 Isabella Rose Susi ** §
 Caroline Sophia Szcesuil §
 Erica Lynn Taft * §
 Taylor Ann Tambolleo
 Isabela Browne Tanashian
 Joseph Raymond Tavis
 Cassidy Rose Taylor
 Nicolas Raymond Tesini
 Zachery David Tine
 Alice Virginia Torres **
 Taylor Rose Tower
 Jordan Nicole Tracey
 Alexandra Marie Traverse * §
 Casey Marie Trefry*
 Kyle Windsor Tremblay * §
 Clarissa Helon Tucker
 Cassidy Leigh Valliere
 Alexis Taylor Ventura
 Andrew Brown Vittoriosio
 Jordan Donald-Malia Vyas §
 Cameron Luke Walbridge * §
 Claire Elizabeth Wanamaker *
 Natalie Lanier Wannamaker **
 Jake Thomas Watkins
 Elizabeth Anne Wilder **
 Kristen Ann Williams *
 Jillian Ashley Winer *** §
 Gregory Michael Woelki *** §
 Travis Lee Wold *
 Luke Anders Worthington
 Zachary John Wright
 Danielle Rae Yannoni
 Daniel Ronald Yapp *
 Brittney Alexis Yates
 Brett Steven Young
 Paul Ryan Zayka*** §
 Katherine Marie Zeliff
 € Certificate of Completion
 § NHS Senior Project
 ***Summa Cum Laude
 ** Magna Cum Laude
 * Cum Laude

MINUTEMAN REGIONAL VOCATIONAL TECHNICAL SCHOOL DISTRICT

Dr. Edward Bouquillon, Superintendent-Director
David O'Connor - Bolton Representative

Overview

Calendar year 2016 was historic for Minuteman High School.

The school secured voter approval of its long-planned and long-awaited building project, secured a major state grant to launch a new Advanced Manufacturing program, saw continued improvement in student test scores, regained its Level 1 Accountability Rating from the state, adopted a budget that was smaller than the previous year's, won more accolades for its Girls in STEM program, helped launch a new statewide Girls in Trades initiative, and earned a spotless bill of health from its auditors for the second year in a row.

Voters Approve Funding for New School

Minuteman High School really made history on September 20.

In a special district-wide election, voters in the Minuteman Regional School District approved funding for a new \$144.9 million Minuteman High School. The project was approved in a landslide.

Superintendent Edward A. Bouquillon thanked voters for supporting the project. "The level of support was simply overwhelming," said Bouquillon, "I'm so grateful to the voters and to everyone who worked so hard to make this happen. This is a major milestone in Minuteman's history."

The final, certified tally was 12,160 in favor (69.47%) and 5,321 opposed (30.4%). There were 24 blanks (0.14%) Voter turnout was 9.78%.

The September 20 district-wide referendum only required a simple majority of those voting in the District to approve the project. They did, with nearly seven out of 10 voting in favor.

"What this mean is that we're going to build a brand new school for future generations," he said. "And we're going to do it with solid support from the voters in the vast majority of our towns."

Voters in 12 of the 16 member towns voted in favor of building the new school by wide margins. In one town (Needham) the margin was 92%-8%.

The MSBA has committed roughly \$44 million in state money to help finance the project. The District will pay for the rest through borrowing and through revenue generated by a new capital fee to be imposed on non-member communities that send students to Minuteman.

Building Project Advances

Here are some of the major milestones for the construction project during 2016:

- January 27, 2016 – The MSBA voted unanimously to pay up to \$44,139,213 for a new school.
- March 11, 2016 – The Commissioner of Elementary and Secondary Education approved a revised Minuteman Regional Agreement that had been previously approved by all 16 member towns.
- March 15, 2016 – The Minuteman School Committee voted to approve \$144.9 million in bonding for a new school under M.G.L. Chapter 71, Section 16(d). This method requires all member towns to either approve the bonding (or not disapprove it) at Town Meetings.

- April-May 2016 – Fifteen of the District’s 16 member towns voted to approve the bonding or take no action, a decision which is deemed approval. All votes were by overwhelming margins, several of them unanimous. Five towns made their Town Meeting approval contingent on a later debt exclusion vote by their town. All five of the debt exclusion votes later passed by wide margins.
- May 4, 2016 – Belmont rejected bonding for the Minuteman project, effectively blocking the project. It was the only town to vote against. (Later in the year, Belmont voted to withdraw from the District, a step that will not actually occur until July 1, 2020.)
- June 27, 2016 – The Minuteman School Committee voted 12-1 to issue \$144.9 million in debt for construction of a new school pursuant to M.G.L Chapter 71, Section 16(n), which requires approval at a district-wide referendum.
- September 20, 2016 – District voters approved funding for a new school in a district-wide referendum. The vote was overwhelming.
- December 13, 2016 – The District School Committee voted 14-0 to enter into a Project Funding Agreement with the Massachusetts School Building Authority (MSBA) and to approve the sale of \$8 million in bond anticipation notes (BANs) for the project.

State Approves Changes in Governing Agreement

In the spring of 2016, the state’s Commissioner of Elementary and Secondary Education approved revisions in the Regional Agreement that governs the operations of the Minuteman District. Many town leaders had said that approval of a new Regional Agreement was critical to the ultimate success of the Minuteman building project.

The new Minuteman Regional Agreement creates a four-year rolling average for the assessment of operating costs, gives larger towns more of a say in some school committee decisions, eliminates the five-student minimum charged to member towns for capital costs, and requires out-of-district communities to help pay for their share of capital costs of a new building.

The new Regional Agreement also allowed several towns, most of which send few students to Minuteman, an option to withdraw from the District. Town Meetings in Boxborough, Carlisle, Lincoln, Sudbury, Wayland, and Weston voted to exercise that option. Voters in Dover rejected the idea by a better than 2-1 margin. The departing towns will leave June 30, 2017.

Minuteman Secures \$500,000 State Grant for Advanced Manufacturing

With the help of a \$500,000 state grant, Minuteman High School will launch a new Advanced Manufacturing & Metal Fabrication program to train high school students and adults for high-wage, high-demand jobs in the field of advanced manufacturing.

The competitive grant was announced by Governor Charles Baker during ceremonies at the State House on February 24, 2016. The Governor announced grants totaling \$9.3 million from the new Massachusetts Skills Capital Grant Program. He was joined at the event by Lt. Governor Karyn Polito, Labor and Workforce Development Secretary Ronald Walker II, Education Secretary James Peyser, and Housing and Economic Development Secretary Jay Ash.

Some 68 schools and training programs applied for grants. Only 35 were successful. Minuteman received \$500,000, the largest grant possible under the program. Only one other school received the maximum award.

Minuteman Lands Competitive Grants for Biotechnology and Expanding Access

In August, the Department of Elementary and Secondary Education (DESE) awarded the school a \$10,000 planning grant to expand student access to career and technical education programs. It was one of only 12 institutions in Massachusetts to receive a Competitive Career and Technical Education Partnership Planning Grant.

In December, the Massachusetts Life Sciences Center announced that it had approved Minuteman's application for a STEM Equipment and Supplies Grant to assist the school's Biotechnology program. The grant will provide \$100,000 for equipment and supplies and another \$8,172 for professional development. The equipment will include a water purification system, vacuum pumps, biological safety cabinets, and two 3-D printers. The Massachusetts Life Sciences Center received 105 applications. It approved 49.

Minuteman Sees Improved MCAS Performance, Regains Level 1 Accountability Rating

Minuteman High School improved its performance on state MCAS tests this year, with that improvement extending to all disciplines and all student subgroups. Results of the test were reported in October by the Massachusetts Department of Elementary and Secondary Education (DESE).

As a result of the continued MCAS improvement, Minuteman regained its Level 1 Accountability Rating from the state. Each year, DESE rates all schools and school districts in Massachusetts from Level 1 to Level 5, with Level 1 being the best.

"In most cases, the improvement was consistent with the strides we made last year," said William J. Blake, Jr., Minuteman's Director of Curriculum, Instruction and Assessment. "As a result, we have reestablished our Level 1 Accountability Rating."

Improvement continues to be particularly significant for students with disabilities, Blake said.

Minuteman has the highest percentage of students receiving Special Education services of any public high school in Massachusetts. Approximately 47% of the students at Minuteman are classified as Students with Disabilities. The state average is about 17%.

School Committee Approves Smaller District Budget

The Minuteman School Committee adopted a budget for the new fiscal year that was slightly smaller than the previous one. The Committee voted to approve a \$19.7 million budget for the fiscal year ending June 30, 2017. The budget was \$103,000 or 0.52% lower than the prior year's budget of \$19.8 million.

The FY 2017 budget continues a multi-year transition to a school with a smaller, 628-student enrollment. The new budget continues to phase-out two vocational-technical education programs, merge two programs, and phase-in two new programs.

Minuteman Secures Highest Bond Rating and Exemplary Annual Audit

The Minuteman Regional Vocational Technical School District got some excellent financial news.

First, it received the highest short-term bond rating possible from rating agency Standard and Poor's. Second, for the second year in a row, the District received a spotless bill of health from its auditing firm, Melanson & Heath.

In a letter to the school, S&P Global Ratings assigned the Minuteman District an "SP-1+" rating, the highest short-term municipal bond rating possible. It assigned the rating for an \$8 million general obligation bond anticipation note for Minuteman's high school construction project.

The school also learned that its auditing firm would be making no audit findings for fiscal year 2016 – the second year in a row that that has happened. Observers say that public agencies such as the Minuteman School District rarely receive audits in which the auditors make no findings.

Girls in STEM Program Receives National Recognition

For the second year in a row, Minuteman's chapter of SkillsUSA was awarded the Grand Prize in the Student2Student Recognition Program for its Girls in STEM (Science, Technology, Engineering and Mathematics) outreach to middle-school girls. The Minuteman students also earned this honor because of a successful paper recycling program they launched at the school.

SkillsUSA is a national organization that runs trade and leadership competitions for students in career and technical schools.

Minuteman Leads Girls in Trades Initiative

Minuteman joined with leaders in business, trade unions, and education in launching a new organization: to increase awareness and participation in the construction trades by young women: the Massachusetts Girls in Trades Advisory Group. The group held multiple planning meetings at Minuteman. These efforts culminated in the first-ever Massachusetts Girls in Trades Conference and Career Fair held at IBEW Local 103 in Dorchester on March 30, 2016.

The initiative was jointly originated and spearheaded by Minuteman and Wynn Boston Harbor. Maryanne Ham and Michelle Roche from Minuteman were among the key organizers.

Electrical Union Launches Partnership with Minuteman

The International Brotherhood of Electrical Workers (IBEW) Local 103 launched a partnership with Minuteman High School aimed at giving students a head start on high-paying careers in the electrical field. Officials from IBEW Local 103 visited the school to announce the initiative.

"This is the real deal," said Richard Antonellis, Jr., the Business Agent for IBEW Local 103 who will oversee the Pre-Apprentice Partnership with Minuteman. "This partnership will give two Minuteman students, one male and one female, the opportunity to join our five-year training program."

Antonellis said getting into the IBEW's training program is "highly competitive." Each year, he said the union has only 100-150 training slots and around 1,400 applications for the training. Antonellis and Business Manager John Dumas said the two Minuteman students would be selected by Minuteman teachers based on the students' overall attitude, attendance and grades. Nominees also need to pass an aptitude test.

Upon their graduation from Minuteman, the two students selected for the training would go into a five-year, union-paid apprenticeship program. Students work for an electrical contractor for four days per week and attend school one day per week. Students aren't paid for class time and need to pay for their books.

Minuteman Partnership Results in New Computer Lab in Bolton

Students at the Florence Sawyer Middle School in Bolton now have a brand new computer lab, thanks to a unique partnership with Minuteman High School. Officials from the two schools cut a ceremonial ribbon to mark the opening of the new lab, which is part of Minuteman's Middle School Technology Outreach Program.

"We're very grateful to the partnership with Minuteman," said Sawyer School Principal Joel Bates. "This new lab gives students a practical experience that is engaging. It brings the 21st century into the classroom in a middle school."

As part of its effort to reach out to middle school students in its district, Minuteman committed more than \$30,000 to provide Florence Sawyer with 24 computers, a 3D printer, a laptop computer, and week-long teacher training. The lab itself is operated by Minuteman Middle School Outreach teacher Mary Mullahy and serves students in grades 5-8. The students are taught using curriculum provided by Project Lead the Way, a national organization that promotes learning in applied design and engineering.

Minuteman Featured in Boston Globe Magazine

Minuteman High School was prominently mentioned in a feature story in The Boston Globe Magazine on October 2, 2016. In bold, capital letters, the front page of the Magazine stated: “Vocational Education is Crucial to Our Economy. It’s About Time It Gets Some Respect.”

Inside, a 7-page article featuring students from Minuteman, Madison Park High School, and Greater Lowell Tech touted the success of vocational education in Massachusetts.

Among other things, the story quoted Minuteman Superintendent Dr. Edward A. Bouquillon as well as Brendan O’Rourke of Lexington, a Minuteman graduate now attending UMass Lowell.

Minuteman in the National Spotlight

In January, the school announced that Superintendent Edward Bouquillon had been elected to the board of trustees of a national organization that is the leading provider of competency-based career and technical assessments in the country. Dr. Bouquillon will serve on the 11-member board of NOCTI based in Michigan. Dr. Bouquillon is the only person from New England to serve on the volunteer board.

On March 1, Minuteman played host to an international delegation from Thailand. Led by the nation’s Minister of Science and Technology, a five-member delegation from Thailand visited Minuteman on March 1. The delegation was hoping to learn about Minuteman’s STEM initiatives and innovative vocational-technical education programs.

Two Students Win Design Contests

Melanie Hennessey, a Minuteman student from Dover, was the winner of a logo design contest sponsored by the Battlegreen Run Foundation. The Battlegreen Run Foundation, Inc. is a non-profit foundation that organizes an annual road race in Lexington, MA to fund a number of worthy local charities. Ms. Hennessey is majoring in Design & Visual Communications at Minuteman. Her winning logo design can be found on the foundation’s website: www.battlegreenrunfoundation.org.

Student John “Jack” Ross of Arlington won a logo design contest sponsored by the Minuteman Futures Foundation, Inc., a private, non-profit organization that raises funds to support students and programs at Minuteman. Mr. Ross will receive a \$500 scholarship for his efforts. The winning entry features a hand outlined in gold supporting the letters MFF, with the words Minuteman Futures Foundation underneath.

Minuteman Graduate Dana Ham Helps Build the Future

Minuteman graduate Dana Ham is thinking big these days. Really, really big. That’s because he is now the Director of Facilities for what is probably the largest construction project presently underway in Massachusetts – Wynn Boston Harbor, the first five-star resort and casino in the Commonwealth. Located in Everett, this massive \$2.1 billion project will encompass over 3 million square feet on 33 acres and has an anticipated opening date of June 2019. Mr. Ham works with the Wynn team overseeing the project.

A Lexington resident, he is a 1983 graduate of Minuteman and was inducted into the school’s Hall of Fame in 2015. He credits Minuteman with giving him a solid foundation for his professional success. “I wouldn’t be where I am right now if it wasn’t for Minuteman,” he said.

Minuteman Grad Beats Celebrity Chef Bobby Flay

Chef Ed Cotton, a Minuteman graduate, beat celebrity chef and restaurateur Bobby Flay in a one-on-one competition televised nationally on The Food Network.

Cotton, 39, of Waltham, studied culinary arts at Minuteman, graduating in 1996. He was inducted into the school's Hall of Fame in 2014. Now based in New York, he was the featured contestant on the TV show "Beat Bobby Flay." The program's concept is for professional chefs to vie in the kitchen with Flay.

Cotton's list of credentials helped him get selected by the "Beat Bobby Flay" casting company. Cotton was the runner-up on season seven of "Top Chef," narrowly missing the chance to claim the \$125,000 first prize. Cotton graduated from the Culinary Institute of America and has worked in various restaurants in Boston, New York and Las Vegas. He is now executive chef at Tavern62 in New York.

District Enrollment

As of October 3, 2016, Minuteman had an enrollment of 623 students.

Some 592 students were enrolled in high school day programs, including the "Minuteman in the Morning" program. Of these, 67% lived in one of the district towns and 34% lived outside the district.

Some 31 students were enrolled in Minuteman post-graduate programs. Of these, 32% lived in one of the 16 district towns and 68% lived outside the district.

Minuteman School Committee

A 16-member School Committee, comprised of volunteers appointed by each of the member communities, approves the district budget, hires the superintendent, and sets policy for the district.

School Committee officers include Jeffrey Stulin of Needham (Chair), Carrie Flood of Concord (Vice Chair), and David Horton of Lexington (Secretary). Other members included Pam Nourse of Acton, Susan Sheffler of Arlington, Jack Weis of Belmont, David O'Connor of Bolton, Vincent Amoroso of Boxborough, Judith Taylor of Carlisle, Ford Spalding of Dover, Jennifer Leone of Lancaster, Sharon Antia of Lincoln, Alice DeLuca of Stow, David Manjarrez of Sudbury, Mary Ellen Castagno of Wayland, and Douglas Gillespie of Weston.

Mr. Weis resigned from the Committee in November and was replaced in December by James Gammill. Ms. Taylor moved away from the District and was succeeded in September by Christine Lear.

TREASURER / COLLECTOR / HR DIRECTOR

Donna A. Madden, Treasurer/Collector/HR Director
Michelle Carlisle, Assistant Treasurer/Collector

Financial Statement July 1, 2015 to June 30, 2016

Salary

Treasurer / Collector/HR Director - Wages	\$ 96,493.00
Staff – Wages	\$ <u>38,963.00</u>
Expended	\$133,145.38
Unexpended balance returned to general fund	\$ 2,310.62

Expenses

Appropriated		\$36,365.00
	Software Support	\$16,400.00
	Postage	7,100.00
	Office Supplies	2,500.00
	Tax Taking	1,525.00
	Bank Charges	4,300.00
	In-State Travel	1,900.00
	Dues	340.00
	Educational Assistance	800.00
	Meetings	1,500.00
		<u>\$36,203.98</u>
Unexpended balance returned to general fund		\$ 164.02

2016 ANNUAL REPORT

	<u>REAL ESTATE</u>	<u>PERSONAL PROPERTY</u>	<u>FARM EXCISE</u>	<u>MOTOR VEHICLE EXCISE</u>
<u>2007 Taxes</u>				
Outstanding 7/1/15	\$0.00	\$0.00		\$583.75
Committed				
Collected				\$18.33
Balance 6/30/16	\$0.00	\$0.00		\$565.42
<u>2008 Taxes</u>				
Outstanding 7/1/15	\$800.11	\$0.00		\$758.13
Committed				
Collected				\$46.25
Balance 6/30/16	\$800.11	\$0.00		\$711.88
<u>2009 Taxes</u>				
Outstanding 7/1/15	\$2,205.13	\$0.00		\$883.24
Committed	\$0.00			
Refunded				
Abated		\$0.00		
Collected	\$0.00			\$0.00
Balance 6/30/16	\$2,205.13	\$0.00		\$883.24
<u>2010 Taxes</u>				
Outstanding 7/1/15	\$2,368.55	\$0.00	\$31.93	\$1,081.25
Committed	\$0.00			
Refunded				
Abated		\$0.00	\$31.93	
Collected	\$0.00			\$0.00
Balance 6/30/16	\$2,368.55	\$0.00	\$0.00	\$1,081.25
<u>2011 Taxes</u>				
Outstanding 7/1/15	\$2,431.31	\$0.00		\$944.69
Committed	\$0.00			
Tax Title				
Refunded				
Abated		\$0.00		
Collected	(\$23.38)			\$0.00
Balance 6/30/16	\$2,454.69	\$0.00		\$944.69
<u>2012 Taxes</u>				
Outstanding 7/1/15	\$2,419.09	\$0.00		\$2,026.57
Committed	\$0.00			
Tax Title				
Refunded				
Abated	\$0.00			
Collected	\$0.00			\$928.75
Balance 6/30/16	\$2,419.09	\$0.00		\$1,097.82

	<u>REAL ESTATE</u>	<u>PERSONAL PROPERTY</u>	<u>FARM EXCISE</u>	<u>MOTOR VEHICLE EXCISE</u>
<u>2013 Taxes</u>				
Outstanding 7/1/15	\$2,581.85	\$191.61		\$2,028.23
Committed	\$0.00			
Exemptions				
Tax Title	\$0.00			
Refunded				\$167.50
Abated	\$0.00			\$167.50
Collected	\$0.00	\$0.00		\$215.63
Balance 6/30/16	\$2,581.85	\$191.61		\$1,812.60
<u>2014 Taxes</u>				
Outstanding 7/1/15	\$28,295.62	\$260.50		\$4,530.97
Committed	\$0.00			\$0.00
Exemptions	\$0.00			
Tax Title	\$6,259.06			
Refunded	\$0.00			\$642.47
Abated	\$0.00	\$0.00		\$639.47
Collected	\$19,477.72	\$0.00		\$1,935.32
Balance 6/30/16	\$2,558.84	\$260.50		\$2,598.65
<u>2015 Taxes</u>				
Outstanding 7/1/15	\$250,337.97	\$76,988.17		\$41,635.31
Committed	\$0.00	\$0.00		\$88,637.53
Exemptions	\$0.00			
Tax Title	\$47,633.21			
Refunded	\$0.00			\$6,542.91
Abated	\$0.00	\$139.71		\$8,708.29
Collected	\$188,936.07	\$76,541.70		\$123,630.25
Balance 6/30/16	\$13,768.69	\$306.76		\$4,477.21
<u>2015 Supplemental Taxes</u>				
Outstanding 7/1/15	\$9,679.37			
Committed	\$0.00			
Collected	\$9,679.37			
Balance 6/30/16	\$0.00			

**TOWN OF BOLTON
TRUST FUNDS
July 1, 2015 - June 30, 2016**

	<u>Non- Expendable Principal</u>	<u>Expendable Balance 7/1/2015</u>	<u>Deposits</u>	<u>Interest</u>	<u>Expended</u>	<u>Unrealized Gain/Loss</u>	<u>Expendable Balance 6/30/2016</u>
Helen M. Brigham Nursing Fund	1,000.00	10,447.20		28.69			10,475.89
Gerdon A. Brown School Fund	2,700.00	774.27		8.71			782.98
Gerdon A. Brown Library Fund	2,700.00	614.04		8.30			622.34
Joan Sullivan Fund	4,146.00	4,380.06		23.24	250.00		4,153.30
Bolton History Fund		3,310.99		8.29			3,319.28
Francis E. Whitcomb Benevolent	5,000.00	188.55		13.00			201.55
Sign Fund		523.37		1.31			524.68
Perpetual Care Account	30,724.13						
Perpetual Care Income Account		8,474.54	50.60	157.47			8,682.61
Houghton High School Fund	12,000.00	1,628.92		54.70			1,683.62
Miriam S. Edes Fund	10,000.00	-97.61		25.45			-72.16
Lucy F. Bowen Library Fund		112.78		0.29			113.07
Conservation Fund		31,167.72		77.76			31,245.48
Dorothy Dewhurst Fund							
Fire Department		4,215.54		11.22			4,226.76
Police Department		3,577.66		11.59			3,589.25
OPEB Trust Fund		0.00	186,540.00	4,470.62		-1,818.96	189,191.66
Affordable Housing Trust		151,309.35		631.69	4,777.50		147,163.54
Stabilization Fund		952,481.48		3,344.11			955,825.59
	68,270.13	1,173,108.86	186,590.60	8,876.44	5,027.50	-1,818.96	1,361,729.44

2016 W-2 SALARIES AND WAGES (Box 5)

Alfano, Vincent	\$	223.00	Diaz, Margaret	\$	12,876.00
Aube, Jonathan	\$	1,740.00	Diaz, Normando	\$	5,262.00
Bagdonas, Andrew	\$	3,370.00	Dodge, Kyle	\$	860.00
Bagdonas, Kelly	\$	5,971.00	Drugge, David	\$	1,047.00
Baird, Corey	\$	57,907.00	Duhaime, Roberta	\$	26.00
Baker, Christopher	\$	5,084.00	Dumont, Wilfred	\$	137.00
Barry, Kimberly	\$	113,287.00	Durant III, Wesley	\$	10,413.00
Baum, Donald	\$	58,037.00	Dwinells, Scott	\$	50,417.00
Beaudoin, Cecilia	\$	1,265.00	Ela, Cassandra	\$	2,431.00
Beaudoin, Mark	\$	444.00	Fantasia, John	\$	540.00
Beaudoin, Olivia	\$	3,132.00	Farnsworth, Donna	\$	37,821.00
Berry, Nathaniel	\$	51,895.00	Farrell, Ann	\$	4,488.00
Bettez, Michaela	\$	344.00	Farrell, David	\$	84,954.00
Bettez, Natalie	\$	256.00	Farrell, Kelsey	\$	1,397.00
Boodry, James	\$	19,584.00	Fazio, Michael	\$	160.00
Bosselait, Matthew	\$	6,012.00	Forte, Jessica	\$	1,200.00
Boutwell, Gregory	\$	825.00	Forte, Luis	\$	4,476.00
Bove, Peter	\$	900.00	Frain, Thomas	\$	300.00
Boyle, Bridget	\$	5,958.00	Galeski, Jaine	\$	13,513.00
Bradbury, Cynthia	\$	50,865.00	Galeski, Jeffrey	\$	210.00
Brazeau, Dorothy	\$	1,000.00	Galeski, Ronald	\$	62,358.00
Brier, Matthew	\$	2,156.00	Geis, John	\$	1,400.00
Brown, Barbara	\$	433.00	Girard, Donald	\$	131.00
Brown, Harold	\$	108,076.00	Giunta, Mark	\$	7,831.00
Burgwinkle, Edwin	\$	480.00	Goring, Jacquelyn	\$	5,765.00
Byler, David	\$	405.00	Goulding, David	\$	444.00
Byron, Thomas	\$	712.00	Graber, Johanna	\$	17,959.00
Cabral, James	\$	4,828.00	Grenier, Michele	\$	3,981.00
Caisse, Leslie	\$	28,268.00	Hallisey, Donald	\$	144.00
Caisse, Mark	\$	7,426.00	Hamburger, A. Luke	\$	107,826.00
Campbell, Benjamin	\$	720.00	Hartwell, Ryan	\$	5,734.00
Carlisle, Michelle	\$	37,383.00	Hathaway, Donna	\$	31,153.00
Casello, Peter	\$	5,496.00	Hatstat, Frederick	\$	3,120.00
Centeno, David	\$	900.00	Henderson, Gary	\$	6,850.00
Chenelle, Cailin	\$	36,448.00	Henry, Douglas	\$	1,306.00
Chetwynd, Bradford	\$	2,792.00	Herbison, Joshua	\$	148.00
Chmielowski, Sheila	\$	32,269.00	Herbison, Linda	\$	2,351.00
Colacchio, Matthew	\$	3,258.00	Hoole, Casey	\$	79,073.00
Collins, Kelly	\$	84,108.00	Hoyt, Jennifer	\$	910.00
Collins, Sean	\$	1,220.00	Jaaskela, David	\$	1,950.00
Connors, John	\$	720.00	Jacobsen, Jennifer	\$	26,166.00
Corriveau, Carl	\$	840.00	Janda, Robert	\$	16,613.00
Couture, Jonathan	\$	93,787.00	Joyner, Timothy	\$	35,606.00
Cridland, William	\$	1,000.00	Keller, Daniel	\$	96,969.00
Cristy, Matthew	\$	1,260.00	Kelly, Timothy	\$	3,750.00
Cuddy, Jennifer	\$	1,714.00	Kenney, Lorraine	\$	48,916.00
Cutler, Corey	\$	3,154.00	Kenney, Michael	\$	1,880.00
D'Eon, Lisa	\$	10,550.00	Kiley, Bryan	\$	2,743.00
Day, Linda	\$	54,942.00	Kinirey, Mary Ann	\$	23,515.00
DeMoura, Shawn	\$	640.00	Kolenda, June	\$	4,289.00

2016 W-2 SALARIES AND WAGES (box 5)

Koukos, Eric	\$	84,638.00	Pierce, Jeremy	\$	280.00
Kuong, Allan	\$	2,346.00	Polansky, Susan	\$	19,300.00
Lafferty, Mark	\$	700.00	Pond, Kevin	\$	1,350.00
Lamb, Kevin	\$	2,360.00	Powell, Pamela	\$	61,800.00
Lange, David	\$	160.00	Puri, Jason	\$	92,461.00
LaPlante, Jean	\$	18,821.00	Reed, Karen	\$	17,399.00
Latham, Susan	\$	15,363.00	Reitz, Erika	\$	5,294.00
Lawton, Sandra	\$	7,849.00	Rich, Dina	\$	448.00
LeBlanc, Alex	\$	30,335.00	Riveria, Jr., Edwin	\$	49,234.00
Leblanc, Elizabeth	\$	480.00	Roemer, Curtis	\$	160.00
Lennon, Christopher	\$	160.00	Rogers, Gwendolen	\$	1,000.00
Longvall, Rebecca	\$	8,898.00	Rogers, Ninotchka	\$	39,655.00
Lowe, Donald	\$	124,237.00	Santiago, Jose	\$	52,604.00
Lupo, Patricia	\$	432.00	Sauvageau, Michael	\$	25,299.00
MacAskill, Mariel	\$	2,465.00	Schartner, Eric	\$	1,200.00
MacAskill, Meghan	\$	3,059.00	Schmidt, Eric	\$	1,080.00
Macdonald, Catherine	\$	260.00	Sefton, Shirley	\$	1,000.00
Madden, Donna	\$	96,561.00	Sferra, Kathleen	\$	5,111.00
Mailloux, Gregory	\$	2,938.00	Shanny, Robert	\$	668.00
Mailman, Kevin	\$	480.00	Shaw, Andrew	\$	680.00
Marinelli, Joshua	\$	1,311.00	Shields, Jocelyn	\$	16,642.00
Marquis, Jennifer	\$	24,359.00	Smith, Paul	\$	12,449.00
Mason, Susuan	\$	50.00	Smith, Shantel	\$	4,810.00
McGeehan, Linda	\$	21,852.00	Soldi, Michael	\$	49,617.00
McGuirk, Dorothy	\$	732.00	Sprague, Mark	\$	300.00
McLaughlin, Mary Ann	\$	5,003.00	Staake, Hank	\$	12,247.00
McManus Jr., Roger	\$	2,551.00	Taylor, Gordon	\$	440.00
McNally, John	\$	2,980.00	Temple, Tricia	\$	3,368.00
McNamara, James A	\$	3,760.00	Thel, Noel	\$	936.00
McNaMara, James M.	\$	380.00	Tower, Phyllis	\$	3,327.00
Mentzer, John	\$	7,768.00	Uriarte, Erica	\$	37,627.00
Monahan, Christine	\$	559.00	Vasington, Caitlin	\$	2,619.00
Morrissey, Mark	\$	360.00	Vattes, Catherine	\$	1,000.00
Mortimer, Patrick	\$	3,220.00	Vincente, Jacob	\$	33,935.00
Mustard, Kelvin	\$	3,741.00	Warnken, William	\$	74,169.00
Nadeau, Stephen	\$	3,879.00	Weinfurt, Feffrey	\$	3,293.00
Nadeau, Walter	\$	34,720.00	Welch, Thomas	\$	540.00
Needle, Kathryn	\$	7,570.00	Wilson, Flora	\$	564.00
Nelson Jr., Warren	\$	93,394.00	Wilson, Gerald	\$	11,099.00
Newell, Dianne	\$	280.00	Wysocki, Stanley	\$	300.00
Nonni, Marcia	\$	108.00	Zayka, Gail	\$	16.00
O'Connell, Jeremy	\$	132.00			
O'Malley, Brian	\$	3,807.00			
Parente, Barbara	\$	194.00			
Penney, James	\$	59,043.00			
Perry, David	\$	26,410.00			
Perry, Nelson	\$	160.00			
			Total Wages	\$	2,976,133.00

Town of Bolton

Total Outstanding Long Term Debt

As of June 30, 2016

Aggregate Debt Service

<u>DATE</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>NET DEBT SERVICE</u>
6/30/2017	1,405,000.00	408,206.25	1,813,206.25
6/30/2018	1,395,000.00	354,525.00	1,749,525.00
6/30/2019	890,000.00	299,318.75	1,189,318.75
6/30/2020	895,000.00	261,250.00	1,156,250.00
6/30/2021	855,000.00	225,092.50	1,080,092.50
6/30/2022	725,000.00	193,960.00	918,960.00
6/30/2023	725,000.00	166,328.75	891,328.75
6/30/2024	640,000.00	138,608.75	778,608.75
6/30/2025	650,000.00	114,065.00	764,065.00
6/30/2026	655,000.00	88,437.50	743,437.50
6/30/2027	665,000.00	61,937.50	726,937.50
6/30/2028	550,000.00	34,100.00	584,100.00
6/30/2029	410,000.00	11,200.00	421,200.00
Total	\$ 10,460,000.00	\$ 2,357,030.00	\$ 12,817,030.00

Par Amounts of Selected Issues

December 15,2000 School Remodeling	475,000.00
December 15,2000 Landfill & Transfer Station	210,000.00
December 15, 2000 Land Acquisition	210,000.00
July 11, 2005 Adv Refinance of 6/98 School	1,035,000.00
June 15, 2006 Land Acquisition	690,000.00
June 15, 2007 School Wastewater Treatment Plant	1,375,000.00
April 1, 2008 Library	1,647,000.00
April 1, 2008 Public Safety	258,000.00
April 1, 2009 Library	542,000.00
April 1, 2009 Public Safety	858,000.00
April 1, 2009 Public Safety II	160,000.00
October 1, 2009 Public Safety	3,000,000.00
	\$ 10,460,000.00

REPORT OF THE TOWN ACCOUNTANT

FOR THE FISCAL YEAR ENDING JUNE 30, 2016

The following is a list of all receipts and expenditures as per warrants, for ALL FUNDS, for the period beginning July 1, 2015 through June 30, 2016.

RECEIPTS - GENERAL FUND

INCOME FROM TAXATION:

Personal Property Taxes

2015	\$76,541.70	
2016	\$401,092.49	\$477,634.19

Real Estate Taxes

2011	(\$23.38)	
2014	\$19,477.72	
2015	\$206,783.36	
2016	\$18,696,854.14	\$18,923,091.84

Motor Vehicle Excise Taxes

2007	\$18.33	
2008	\$46.25	
2012	\$928.75	
2013	\$48.13	
2014	\$1,292.85	
2015	\$117,087.34	
2016	\$779,329.29	\$898,750.94

Tax Lien Revenue

\$187,342.45

Supplemental Taxes

\$21,679.36

Penalties & Interest Real & Personal

\$61,016.29

Penalties & Interest Tax Lien

\$37,222.06

Penalties & Interest Motor Vehicle Excise

\$3,066.97

\$101,305.32

CHARGES & FEES:

Landfill	\$86,767.58	
Tax Collector	\$23,439.83	
Planning	\$5,350.00	
Rentals	\$7,700.00	
Police Admin Fees	\$11,806.26	
Other Departmental - School	\$17,997.80	
Town Clerk	\$10,955.00	
COA Van Fees	\$8,494.79	
Cemetery	\$5,350.00	
Conservation Fees	\$6,381.95	
Library	\$4,458.22	
Police	\$2,428.00	
Registry Release Fees	\$1,120.00	
Board of Appeals	\$1,316.00	
Assessors	\$345.00	
Treasurer	\$471.16	
Nashoba Board of Health	\$162.00	
Selectmen	\$12,700.00	\$207,243.59

LICENSES & PERMITS:		
Building	\$98,837.48	
Plumbing	\$19,973.29	
Dog Licenses	\$11,449.31	
Wire	\$16,635.29	
Parks	\$6,040.00	
Fire	\$4,850.00	
Driveway Permits	\$3,397.04	
Trench	<u>\$90.00</u>	\$161,272.41
INCOME FROM STATE:		
Construction of School Projects	\$431,753.00	
Lottery	\$182,335.00	
Chapter 70	\$1,630.00	
Veterans Benefits	\$4,897.00	
Abatements to Blind/Elderly	\$3,226.00	
Misc. State Revenue	\$1,683.82	
State Owned Land	\$10,736.00	
Room Occupancy	<u>\$13,126.28</u>	\$649,387.10
FINES:		
Court Fines	\$33,082.00	
Parking Fines	<u>\$0.00</u>	\$33,082.00
MISCELLANEOUS:		
Earnings on Investments	\$7,613.85	
Miscellaneous Revenue	\$11,578.84	
Transfer from Special Revenue Fund	<u>\$75,321.47</u>	\$94,514.16
TOTAL RECEIPTS - GENERAL FUND		<u><u>\$21,755,303.36</u></u>
<u>RECEIPTS - HIGHWAY FUND</u>		
RECEIPTS:		
Chapter 90	<u>\$85,440.00</u>	
TOTAL RECEIPTS - HIGHWAY FUND		<u><u>\$85,440.00</u></u>
<u>RECEIPTS - STATE GRANTS FUND</u>		
RECEIPTS:		
MEMA/FEMA	\$60,018.04	
State 911	\$9,412.61	
Library State Aid	\$7,561.35	
Council on Aging	\$6,875.65	
Arts Lottery Council	\$4,607.33	
Bulletproof Vests	\$887.50	
Extended Polling Hours	\$330.00	
Solar Grant	<u>\$2,500.00</u>	
TOTAL RECEIPTS - STATE GRANTS FUND		<u><u>\$92,192.48</u></u>
<u>RECEIPTS - RECEIPTS RESERVED FOR APPROPRIATION</u>		
RECEIPTS:		
Ambulance:		
Charges for Services	\$106,363.48	
Interest	<u>\$470.91</u>	
TOTAL RECEIPTS - RECEIPTS RESERVED FOR APPROPRIATION		<u><u>\$106,834.39</u></u>

RECEIPTS - REVOLVING FUNDS

RECEIPTS:

Cingular Tower Funds	\$143,087.67
Police Outside Details	\$120,493.70
Cable Fees	\$109,426.81
Municipal Software Fees	\$12,478.66
Insurance Recovery	\$273.74
Conservation Wetlands	\$2,179.69
Fire Outside Details	\$1,120.00
Recycling	\$340.00
Cadet Program	\$3,100.00
Ambulance Donations	\$935.00
Wreath Donations	\$720.00
Police Gift	\$11.75
Sidewalk Gift	\$5,000.00
DARE Gift	\$4.42

TOTAL RECEIPTS - REVOLVING FUNDS

\$399,171.44

RECEIPTS - CONSULTANT FUND

RECEIPTS:

Craftsman Village Peer Review	\$3,000.00
470 Main Street Peer Review	\$4,320.00
Century Mill Estates Peer Review	\$2,500.00

TOTAL RECEIPTS - CONSULTANT FUND

\$9,820.00

RECEIPTS - CAPITAL PROJECTS FUND

RECEIPTS:

Transfer from General Fund	\$88,945.00
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TOTAL RECEIPTS - CAPITAL PROJECTS FUND

\$88,945.00

RECEIPTS - EXPENDABLE TRUST FUNDS

RECEIPTS:

Earned Interest:	
Stabilization	\$3,344.11
OPEB Interest	\$4,470.62
Affordable Housing	\$631.69
Cemetery Perpetual Care	\$208.07
Conservation	\$77.76
Houghton School	\$54.70
Nursing	\$28.69
M. Edes	\$25.45
Joan Sullivan	\$23.24
Dewhurst, Fire	\$11.22
Whitcomb	\$13.00
Dewhurst, Police	\$11.59
Brown School	\$8.71
Brown Library	\$8.30
Bolton History	\$8.29
Sign Fund	\$1.31
Lucy Bowen Library	\$0.29

TOTAL RECEIPTS - EXPENDABLE TRUST FUNDS

\$8,927.04

TOTAL RECEIPTS - ALL FUNDS

\$22,546,633.71

TOWN OF BOLTON

As of June 30, 2016

Balance Sheet - General Fund

Cash - Unrestricted Checking	2,529,734.60	
Petty Cash - Ambulance	200.00	
Personal Property Receivable:		
2013	\$ 191.61	
2014	\$ 260.50	
2015	\$ 306.76	
2016	\$ 8,496.32	
Real Estate Receivable:		
2008	\$ 800.11	
2009	\$ 2,205.13	
2010	\$ 2,368.55	
2011	\$ 2,454.69	
2012	\$ 2,419.09	
2013	\$ 2,581.85	
2014	\$ 2,558.84	
2015	\$ 13,768.69	
2016	\$ 235,418.32	
Provision for Abts & Exempt:		
2010		\$ 103,877.51
2011		189,056.61
2012		8,943.42
2013		78,167.42
2014		100,255.05
2015		70,982.00
2016		<u>81,540.59</u>
Tax Lien Receivable	\$ 396,316.26	
Supplemental Tax Receivable		
2016	\$ 19,390.88	
Motor Vehicle Excise Receivable:		
2007	565.42	
2008	711.88	
2009	883.24	
2010	1,081.25	
2011	944.69	
2012	1,097.82	
2013	1,812.60	
2014	2,598.65	
2015	4,477.21	
2016	<u>48,943.69</u>	
Tax Foreclosures	\$ 194,733.38	
Warrants Payable		\$ 125,883.60
Health Insurance Withholding		\$ 11,153.90
Life Insurance Withholding		\$ 88.15
Disability Insurance Withholding		\$ 0.14
FSA Withholding		\$ 38.46
Accrued Payroll		\$ 96,174.65
Abandoned Property and Unclaimed Items		\$ 844.88
Deferred Revenue - Real Estate & Pers. Prop.	\$ 339,601.26	
Deferred Revenue - Tax Liens		\$ 396,316.26
Deferred Revenue - Tax Foreclosures		\$ 194,733.38
Deferred Revenue - Motor Vehicle Excise		\$ 63,116.45
F/B Reserved for Encumbrances		\$ 461,867.28
F/B Reserved for Expenditures		\$ 110,924.00
Undesignated Fund Balance		\$ 1,722,959.54
F/B for Appropriation Deficits	\$ -	
	<u>\$ 3,816,923.29</u>	<u>\$ 3,816,923.29</u>

Balance Sheet - Highway Fund

Cash - Unrestricted Checking		\$ 256,165.44
F/B Designated State Grant	\$ 256,165.44	
	<u>\$ 256,165.44</u>	<u>\$ 256,165.44</u>

Balance Sheet - State Grant Fund

Cash - Unrestricted Checking	\$ 64,515.16	
Warrants Payable		\$ 1,946.38
F/B Library State Aid		\$ 59,305.22
F/B Emergency Preparedness		\$ 8,443.92
F/B Arts Lottery		\$ 4,497.45
F/B MASSGIS		\$ 2,547.00
F/B Community Policing		\$ 1,436.66
F/B Small Scale Initiative		\$ 1,250.00
F/B Clean Energy - Sawyer		\$ 975.06
F/B Fire VFA		\$ 673.36
F/B Clean Energy		\$ 276.22
F/B LEPC Grant		\$ 10.00
F/B Council on Aging		\$ 0.61
F/B Extended Polling		\$ 330.00
F/B DEP Grant		\$ 700.00
F/B Bulletproof Vests		\$ 1,651.37
F/B State 911	\$ 19,528.09	
	<u>\$ 84,043.25</u>	<u>\$ 84,043.25</u>

Balance Sheet - Receipts Reserved for Appropriation

Cash	\$ 191,800.88	
Ambulance Receivable	\$ 154,845.10	
Deferred Revenue - Ambulance		\$ 154,845.10
F/B Reserved - Ambulance		\$ 191,800.88
	<u>\$ 346,645.98</u>	<u>\$ 346,645.98</u>

Balance Sheet - Revolving Fund

Cash	\$ 314,864.49	
Departmental Receivable	\$ 14,185.50	
Warrants Payable		\$ 685.72
Accrued Payroll		\$ 5,760.00
Deferred Revenue - Departmental		\$ 14,185.50
F/B Cingular Tower Funds		\$ 159,319.90
F/B Cable		\$ 36,458.12
F/B Conservation Wetland Fees		\$ 47,836.21
F/B Ambulance Donations		\$ 11,438.47
F/B Municipal Software Revolving		\$ 18,961.59
F/B Insurance Reimb		\$ 8,552.95
F/B Bolton Fair Lease		\$ 9,452.59
F/B Library Memorial Fund		\$ 8,596.64
F/B Recycling Programs		\$ 2,114.40
F/B Park & Recreation Gift		\$ 2,543.42
F/B Conservation Gift		\$ 1,860.69
F/B Law Enforcement Trust		\$ 2,009.01
F/B 275th Donation		\$ 1,126.08
F/B Cultural Council		\$ 908.30
F/B COA Donations		\$ 95.96
F/B Fire Outside Details		\$ 628.25
F/B Highway Gift		\$ 400.00
F/B Police Gift		\$ 382.46
F/B Fire Donations		\$ 175.00
F/B Bolton Flag Fund Gift		\$ 70.00
F/B World War II Memorial Gift		\$ 25.00
F/B Conservation Vernal Pool		\$ 25.00
F/B Eagle Scout Gift		\$ 25.00
F/B DARE Gift		\$ 26.72
F/B Wreath Donations		\$ 832.40
F/B Selectmen Gift		\$ 16.11
F/B Cadet Program		\$ 3,100.00
F/B Sidewalk Gift		\$ 5,000.00
F/B Police Revolving	\$ 13,561.50	
	<u>\$ 342,611.49</u>	<u>\$ 342,611.49</u>

Balance Sheet - Consultant Revolving Fund

Cash - Restricted Savings	\$	15,764.48	
Warrants Payable			\$ 385.00
F/B Houghton Farm Peer Review			\$ 6,414.00
F/B Century Mill Estates Peer Review			\$ 566.00
F/B Craftsman Village Peer Review			\$ 1,625.00
F/B 147 Long Hill Road Consultant			\$ 680.00
F/B 580 Main St. Condyne			\$ 1,500.00
F/B Cons. Wetlands and Wildlife Inc.			\$ 1,759.16
F/B Heritage Properties			\$ 500.07
F/B Syncarpha Solar Project			\$ 300.00
F/B Bolton Solar 2 Project			\$ 10.00
F/B Heritage Prop/Sunset Ridge			\$ 1,766.80
F/B Sunset Ridge			\$ 233.20
F/B 34 Fox Run			\$ 25.25
	<u>\$</u>	<u>15,764.48</u>	<u>\$ 15,764.48</u>

Balance Sheet - Capital Projects Fund

Cash	\$	1,384,533.02	
Warrants Payable			\$ 3,287.00
BAN's Payable			\$ 1,129,401.00
F/B Fire Apparatus			\$ 330,362.10
F/B Still River Traffic Lights			\$ 24,530.00
F/B Defibrillators			\$ 0.92
F/B Sanding Truck	\$	14,148.00	
F/B Backhoe	\$	88,900.00	
	<u>\$</u>	<u>1,487,581.02</u>	<u>\$ 1,487,581.02</u>

Balance Sheet - Non-Expendable Trust Fund

Cash - Restricted Savings	\$	68,270.13	
F/B Cemetery Perpetual Care Principal			\$ 30,724.13
F/B Houghton High School			\$ 12,000.00
F/B M. Edes Scholarship			\$ 10,000.00
F/B Whitcomb Benevolent			\$ 5,000.00
F/B Sullivan Scholarship			\$ 4,146.00
F/B G. Brown Library			\$ 2,700.00
F/B G. Brown School			\$ 2,700.00
F/B Nursing			\$ 1,000.00
	<u>\$</u>	<u>68,270.13</u>	<u>\$ 68,270.13</u>

Balance Sheet - Expendable Trust Fund

Cash - Investment	\$	1,361,729.44	
F/B Stabilization Fund			\$ 955,825.59
F/B Affordable Housing Trust			\$ 147,163.54
F/B Conservation Fund			\$ 31,245.48
F/B Nursing			\$ 10,475.89
F/B Cemetery Perpetual Care Income			\$ 8,682.61
F/B Dewhurst, Fire			\$ 4,226.76
F/B Joan Sullivan Scholarship			\$ 4,153.30
F/B Dewhurst, Police			\$ 3,589.25
F/B Bolton History Fund			\$ 3,319.28
F/B Houghton School Fund			\$ 1,683.62
F/B Gerdon Brown School			\$ 782.98
F/B Gerdon Brown Library			\$ 622.34
F/B Sign Fund			\$ 524.68
F/B Whitcomb Benevolent Fund			\$ 201.55
F/B Lucy Bowen Library			\$ 113.07
F/B OPEB Trust Fund			\$ 189,191.66
F/B M. Edes Scholarship	\$	72.16	
	<u>\$</u>	<u>1,361,801.60</u>	<u>\$ 1,361,801.60</u>

Balance Sheet - Agency Fund

Cash - Unrestricted	\$ 480,004.75	
Warrants Payable		\$ 2,000.00
Due to Commonwealth		\$ 1,768.75
Guaranteed Deposits		\$ 1,068.56
Planning Board Escrow - Century Mill Estates Old Stone Estates		\$ 167,292.00
Planning Board Escrow - Houghton Farm		\$ 7,476.00
Planning Board Escrow - Steven Venincasa		\$ 7,150.00
Planning Board Escrow - Driveways		\$ 6,000.00
Planning Board Escrow - Woodview Develop.		\$ 2,997.50
Planning Board Escrow - Hudson Rd. Common Driveway		\$ 1,000.00
Planning Board Escrow - Burnham Rd 4-4C Driveway		\$ 1,000.00
Planning Board Escrow - Long Hill Rd Parcel 33		\$ 1,000.00
Planning Board Escrow - Lot 2 Vaughn Hill		\$ 1,000.00
Planning Board Escrow - 423 Harvard Rd		\$ 1,000.00
Planning Board Escrow - 153 West Berlin Road		\$ 5,890.00
Planning Board Escrow - Bolton 2 Solar		\$ 25,000.00
Planning Board Escrow - Tree Replacement		\$ 10,000.00
Board of Health Escrow - 244-248 Harvard Road		\$ 13,965.90
Board of Health Escrow - 662-664 Main Street		\$ 13,858.68
Conservation Escrow - Century Mill Estates		\$ 117,000.00
Conservation Escrow - High Oaks Realty Trust		\$ 24,550.00
Conservation Escrow - Applewood Construction		\$ 31,559.25
Conservation Escrow - Old Stone Estates 112-526		\$ 10,075.00
Conservation Escrow - Sidopoulos Wetland		\$ 7,186.00
Conservation Escrow - Duval & Klasnick		\$ 6,300.00
Conservation Escrow - Heritage		\$ 5,000.00
Conservation Escrow - David White		\$ 4,200.00
Conservation Escrow - Mechlin Bundy Bylaw		\$ 798.00
Conservation Escrow - 1141 Main Street		\$ 1,284.00
Conservation Escrow - GQGC Wetland		\$ 1,650.00
Conservation Escrow - Danforth Brook		\$ 766.00
Conservation Escrow - Ragozzino OOC 112-535		\$ 169.11
	<u>\$ 480,004.75</u>	<u>\$ 480,004.75</u>

Balance Sheet - Long Term Debt Group

Amount to be Provided for Payment	\$ 10,460,000.00	
Bonds Payable - Public Safety Center		\$ 4,276,000.00
Bonds Payable - Library Exp/Renovation		\$ 2,189,000.00
Bonds Payable - Refunding		\$ 1,035,000.00
Bonds Payable - Wastewater Treatment Plant		\$ 1,375,000.00
Bonds Payable - APR's		\$ 690,000.00
Bonds Payable - Emerson Remodeling		\$ 458,000.00
Bonds Payable - Landfill Closure		\$ 210,000.00
Bonds Payable - Nashoba Realty Land		\$ 140,000.00
Bonds Payable - Barrett's Hill Land		\$ 40,000.00
Bonds Payable - Savignano Land		\$ 30,000.00
Bonds Payable - Sawyer Repairs		\$ 17,000.00
	<u>\$ 10,460,000.00</u>	<u>\$ 10,460,000.00</u>

TOWN OF BOLTON

Encumbrances and Carry Forwards to Fiscal Year 2017

Conservation	Repair Fyfreshire Dam Wall & Embank ATM 5/15 Art. 20	0200-10-171-70-71620-ART0	\$ 36,000.00
Planning	Pedestrian Mobility Fund ATM 5/14 Art. 20	0200-10-175-70-71420-ART0	\$ 4,000.00
Town Buildings	Town Hall Parking Lot Lights STM 6/15 Art. 12	0200-10-190-70-71612-ART0	\$ 1,516.60
Public Safety	IMC Replacement Software ATM 5/13 Art. 25	0200-20-200-58-58250-ART0	\$ 1,539.86
Public Safety	PSB Parking Lot Repairs ATM 5/16 Art. 14	0200-20-200-70-71514-ART0	\$ 31,000.00
Public Safety	Retro Pay Police FY15 ATM 5/16 Art. 7	0200-20-210-70-71507-ART0	\$ 62,127.22
Public Safety	Retro Pay Police FY16 ATM 5/16 Art. 8	0200-20-210-70-71508-ART0	\$ 74,976.00
Public Safety	Retro Pay Dispatch FY15 ATM 5/16 Art. 5	0200-20-299-70-71505-ART0	\$ 13,386.27
Public Safety	Retro Pay Dispatch FY16 ATM 5/16 Art. 6	0200-20-299-70-71506-ART0	\$ 14,447.00
Fire	SCBA and Turnout Gear for Fire Art. 5 5/12	0200-20-220-58-58100-ART0	\$ 10,351.28
Fire	Fire Engine 1 Repairs ATM 5/16 Art. 20	0200-20-220-70-71520-ART0	\$ 19,770.00
Ambulance	New Ambulance ATM 5/14 Art. 27	0200-20-231-70-71427-ART0	\$ 11,417.85
Ambulance	Chest Compression System ATM 5/16 Art. 21	0200-20-231-70-71521-ART0	\$ 985.95
School	Eng & Eval Florence Sawyer Boiler ATM 5/14 Art. 29	0200-30-300-70-71429-ART0	\$ 8,088.75
Highway	Culvert Replacement Meadow Long Hill & Randall ATM 5/14 Art. 23	0200-40-421-58-58030-ART0	\$ 25,199.80
Highway	Sanders - Body Replacement/Repair ATM 5/14 Art. 23	0200-40-421-70-71423-ART0	\$ 12.50
Highway	Cabinet Replacement 110/Main ATM 5/16 Art. 16	0200-40-421-70-71516-ART0	\$ 2,043.70
Highway	Wilder Rd Culvert Eng STM 6/15 Art. 7	0200-40-421-70-71607-ART0	\$ 13,263.47
Highway	Berlin Rd Culvert Eng STM 6/15 Art. 8	0200-40-421-70-71608-ART0	\$ 19,600.96
Highway	Truck & Plow Repairs STM 6/15 Art. 9	0200-40-421-70-71609-ART0	\$ 36.17
Highway	DPW Office Expanseion STM 6/15 Art. 10	0200-40-421-70-71610-ART0	\$ 4,393.13
Highway	DPW Work Shop Impr STM 6/15 Art. 11	0200-40-421-70-71611-ART0	\$ 135.00

Total Carried Forward \$ 354,291.51

Town Administrator	mileage	0200-10-123-57-57100-ENC0	\$ 47.95
Accountant	Office Supplies	0200-10-135-52-52000-ENC0	\$ 101.80
Town Clerk	File Cabinet	0200-10-161-52-52000-ENC0	\$ 2,424.99
Town Hall	Belmont Springs	0200-10-192-54-54000-ENC0	\$ 17.34
Public Safety	Safran Morpho	0200-20-200-52-52400-ENC0	\$ 3,883.00
Public Safety	Belmont Springs	0200-20-200-52-52400-ENC0	\$ 52.84
Public Safety	Mikrodots	0200-20-200-52-52400-ENC0	\$ 1,400.00
Public Safety	Canon	0200-20-200-52-52400-ENC0	\$ 24.00
Police	postage	0200-20-210-54-54000-ENC0	\$ 46.03
Police	Reliant Medical	0200-20-210-54-54000-ENC0	\$ 448.00
Fire	Fog machine	0200-20-220-53-53010-ENC0	\$ 407.91
Ambulance	Uniforms	0200-20-231-55-55800-ENC0	\$ 929.83
Ambulance	extrication device	0200-20-231-58-58500-ENC0	\$ 1,021.00
Tree Warden	Tree Trimming	0200-20-294-52-52510-ENC0	\$ 31,768.00
Highway	gas card use for June	0200-40-421-52-52000-ENC0	\$ 1,149.80
Highway	truck repairs	0200-40-421-52-52410-ENC0	\$ 27,000.00
Highway	street sweeping	0200-40-422-58-58420-ENC0	\$ 13,593.55
Highway	pesticide training	0200-40-421-52-52000-ENC0	\$ 130.00
Transfer Station	Trash and recycling	0200-40-433-52-52800-ENC0	\$ 9,967.30
Landfill	mosquito dunks	0200-40-439-52-52500-ENC0	\$ 884.25
Cemetery	tree removal at cemetery	0200-40-491-52-52420-ENC0	\$ 4,864.40
BOH	A&P Courier	0200-50-510-54-54000-ENC0	\$ 67.50
COA	gas card use for June	0200-50-541-52-52010-ENC0	\$ 54.28
Unemployment	Unemployment payment	0200-90-913-51-51720-ENC0	\$ 7,292.00

Total Encumbered \$ 107,575.77

Encumbrances	\$ 107,575.77
Articles	\$ 354,291.51
	<u>\$ 461,867.28</u>

EXPENDITURES - GENERAL FUND

GENERAL GOVERNMENT

Moderator	Expense Approp.	\$100.00	
	Transfer out	<u>\$0.00</u>	
		\$100.00	
	Expenses		\$0.00
Selectmen Salary	Salary Approp.	\$900.00	
	Transfer out	<u>\$0.00</u>	
		\$900.00	
	Salary		\$900.00
Selectmen's Expense	Expense Approp.	\$17,797.00	
	Transfer out	<u>\$0.00</u>	
		\$17,797.00	
	Expenses		\$16,892.41
Administrator Salaries	Salary Approp.	\$190,224.00	
	Transfer in	<u>\$342.52</u>	
		\$190,566.52	
	Salary		\$190,566.52
Administrator Expenses	Expense Approp.	\$4,552.05	
	Transfer out	<u>\$0.00</u>	
		\$4,552.05	
	Expenses		\$2,948.46
Advisory Comm. Expenses	Expense Approp.	\$180.00	
	Transfer out	<u>\$0.00</u>	
		\$180.00	
	Expenses		\$155.00
Accountant Salary	Salary Approp.	\$70,501.00	
	Transfer out	<u>(\$5,000.00)</u>	
		\$65,501.00	
	Salary		\$55,956.67
Accountant Expenses	Expense Approp.	\$21,750.00	
	Transfer out	<u>\$2,500.00</u>	
		\$24,250.00	
	Expenses		\$24,033.21
Assessor's Salaries	Salary Approp.	\$52,730.00	
	Salary		\$52,729.54
Assessor's Expense	Expense Approp.	\$80,396.00	
	Transfer out	<u>\$0.00</u>	
		\$80,396.00	
	Expenses		\$75,200.71
Treasurer Salaries	Salary Approp.	\$135,456.00	
	Transfer out	<u>(\$1,000.00)</u>	
		\$134,456.00	
	Salary		\$133,145.38
Treasurer Expense	Expense Approp.	\$35,340.00	
	Transfer in	<u>\$1,025.00</u>	
		\$36,365.00	
	Expenses		\$36,200.98
Law Committee	Expense Approp.	\$40,000.00	
	Transfer in	<u>\$3,337.28</u>	
		\$43,337.28	
	Expenses		\$43,337.28
MIS Expense	Expense Approp.	\$62,253.00	
	Transfer in	<u>\$0.00</u>	
		\$62,253.00	
	Expenses		\$62,246.46
Town Clerk Salaries	Salary Approp.	\$105,826.00	
	Transfer out	<u>(\$4,800.00)</u>	
		\$101,026.00	
	Salary		\$88,860.86
Town Clerk Expense	Expense Approp.	\$7,525.00	
	Transfer out	<u>\$0.00</u>	
		\$7,525.00	

	Expenses		\$3,504.96
Election Wages	Wage Approp.	\$2,557.00	
	Transfer out	<u>\$0.00</u>	
		\$2,557.00	
	Wages		\$2,218.00
Election Expense	Expense Approp.	\$5,150.00	
	Transfer out	<u>\$0.00</u>	
		\$5,150.00	
	Expenses		\$5,044.04
Registrars Wages	Wage Approp.	\$150.00	
	Wages		\$150.00
Registrars Expense	Expense Approp.	\$1,955.00	
	Transfer out	<u>\$0.00</u>	
		\$1,955.00	
	Expenses		\$1,914.82
Conservation Comm. Wages	Wage Approp.	\$51,091.00	
	Transfer out	<u>\$0.00</u>	
		\$51,091.00	
	Wages		\$32,557.65
Conservation Comm. Exp.	Expense Approp.	\$32,400.00	
	Transfer out	<u>(\$5,000.00)</u>	
		\$27,400.00	
	Expenses		\$6,599.90
Planning Board Wages	Wage Approp.	\$53,993.00	
	Transfer out	<u>(\$5,000.00)</u>	
		\$48,993.00	
	Wages		\$44,056.96
Planning Board Expense	Expense Approp.	\$3,740.00	
	Transfer out	<u>\$0.00</u>	
		\$3,740.00	
	Expenses		\$2,647.28
Board of Appeals Expense	Expense Approp.	\$200.00	
	Transfer out	<u>\$0.00</u>	
		\$200.00	
	Expenses		\$0.00
Agricultural Commission	Expense Approp.	\$1,746.00	
	Transfer out	<u>\$0.00</u>	
		\$1,746.00	
	Expenses		\$1,639.88
Economic Development	Expense Approp.	\$1,000.00	
	Expenses		\$500.00
Town Buildings Expense	Expense Approp.	\$128,841.00	
	Transfer in	<u>\$2,209.98</u>	
		\$131,050.98	
	Expenses		\$131,050.98
Town Hall Expense	Expense Approp.	\$31,356.00	
	Transfer out	<u>\$0.00</u>	
		\$31,356.00	
	Expenses		\$29,991.82
Building Insurance Expense	Expense Approp.	\$36,059.00	
	Transfer in	<u>\$10,618.00</u>	
		\$46,677.00	
	Expenses		\$46,677.00
Town Reports	Expense Approp.	\$3,700.00	
	Transfer out	<u>\$0.00</u>	
		\$3,700.00	
	Expenses		\$3,134.24
TOTAL GENERAL GOVERNMENT			\$1,094,861.01
PROTECTION OF PERSONS & PROPERTY			
Public Safety Building	Expense Approp.	\$274,657.00	
	Transfer in	<u>\$0.00</u>	

		<u>\$274,657.00</u>	
	Expenses		\$237,496.47
Police Dept. Salaries	Salaries Approp.	\$933,634.00	
	Transfer in	<u>\$1,000.00</u>	
		\$934,634.00	
	Salaries		\$865,622.07
Police Dept. Expense	Expense Approp.	\$115,588.00	
	Expenses		\$104,302.99
Fire Dept. Wages	Wage Approp.	\$105,050.00	
	Transfer out	<u>(\$5,000.00)</u>	
		\$100,050.00	
	Wages		\$99,625.52
Fire Dept. Expense	Expense Approp.	\$56,535.00	
	Transfer out	<u>\$0.00</u>	
		\$56,535.00	
	Expenses		\$55,106.81
Ambulance Wages	Wage Approp.	\$117,639.00	
	Transfer out	<u>(\$5,000.00)</u>	
		\$112,639.00	
	Wages		\$89,955.32
Ambulance Expense	Expense Approp.	\$67,217.00	
	Transfer in	<u>\$10,000.00</u>	
		\$77,217.00	
	Expenses		\$74,775.24
Building Inspector Wages	Wage Approp.	\$26,875.00	
	Transfer out	<u>\$0.00</u>	
		\$26,875.00	
	Wages		\$25,698.50
Building Inspector Expense	Expense Approp.	\$2,830.00	
	Transfer out	<u>\$0.00</u>	
		\$2,830.00	
	Expenses		\$2,423.67
Plumbing Inspector Expense	Expense Approp.	\$16,726.00	
	Transfer out	<u>\$0.00</u>	
		\$16,726.00	
	Expenses		\$16,725.96
Wiring Inspector Expense	Expense Approp.	\$19,390.00	
	Transfer out	<u>\$0.00</u>	
		\$19,390.00	
	Expenses		\$19,389.96
Emergency Management	Expense Approp.	\$6,300.00	
	Expenses		\$3,900.00
Animal Control Salary	Salary Approp.	\$17,529.00	
	Salary		\$17,528.90
Animal Control Expense	Expense Approp.	\$2,200.00	
	Transfer out	<u>\$0.00</u>	
		\$2,200.00	
	Expenses		\$1,315.40
Traffic Lights	Expense Approp.	\$2,700.00	
	Transfer in	<u>\$577.87</u>	
		\$3,277.87	
	Expenses		\$3,277.87
Forestry Salary	Salary Approp.	\$5,772.00	
	Transfer out	<u>(\$2,050.00)</u>	
		\$3,722.00	
	Salary		\$3,240.00
Forestry Expense	Expense Approp.	\$9,932.00	
	Transfer out	<u>\$0.00</u>	
		\$9,932.00	
	Expenses		\$9,932.00
Communication Wages	Wage Approp.	\$248,293.00	
	Transfer out	<u>(\$7,525.00)</u>	

		<u>\$240,768.00</u>	
	Wages		\$223,374.15
Communication Expense	Expense Approp. Expenses	\$9,475.00	\$8,075.07
TOTAL PROTECTION OF PERSONS & PROPERTY			\$1,861,765.90
SCHOOLS			
Nashoba School District Assessment	Assessment Approp. Assessment	\$12,899,089.00	\$12,899,089.00
Minuteman Vocational Assessment	Assessment Approp. Assessment	\$429,731.00	\$428,949.00
Post Secondary Voc Ed	Assessment Approp. Transfer in	\$16,500.00 <u>\$16,674.00</u>	
Assessment	Assessment	\$33,174.00	\$33,174.00
TOTAL SCHOOLS			\$13,361,212.00
PUBLIC WORKS & OTHER			
Highway Dept. Wages	Wage Approp. Transfer out	\$654,291.00 <u>(\$14,700.00)</u>	
	Wages	\$639,591.00	\$628,133.29
Highway Dept. Expense	Expense Approp. Expenses	\$144,616.00	\$112,337.60
Highway Improvements	Wage & Exp. Approp Transfer out	\$210,100.00 <u>(\$5,000.00)</u>	
	Wages Expenses	\$205,100.00	\$8,000.00 \$181,689.15
Snow & Sand Wages	Wage Approp. Wages	\$38,000.00	\$33,430.29
Snow & Sand Expenses	Expense Approp. Transfer in	\$142,000.00 <u>\$80,000.00</u>	
	Expenses	\$222,000.00	\$226,098.19
Street Lights	Expense Approp. Transfer in	\$6,750.00 <u>\$0.00</u>	
	Expenses	\$6,750.00	\$6,676.15
Transfer Station Wages	Wage Approp. Transfer out	\$38,000.00 <u>\$0.00</u>	
	Wages	\$38,000.00	\$33,430.29
Transfer Station Expense	Expense Approp. Transfer in	\$133,825.00 <u>\$10,132.91</u>	
	Expenses	\$143,957.91	\$116,940.33
Landfill	Expense Approp. Transfer out	\$6,100.00 <u>\$0.00</u>	
	Expenses	\$6,100.00	\$4,311.25
Sewer	Expense Approp. Transfer in	\$8,000.00 <u>\$1,614.94</u>	
	Expenses	\$9,614.94	\$8,707.29
Water	Expense Approp. Transfer out	\$5,000.00 <u>\$0.00</u>	
	Expenses	\$5,000.00	\$3,867.07
Cemetery	Expense Approp.	\$8,000.00	

	Transfer out	<u>\$0.00</u>	
		\$8,000.00	
	Expenses		\$2,559.83
TOTAL PUBLIC WORKS & OTHER			\$1,366,180.73
HEALTH			
Animal Inspector Salary	Salary Approp. Salary	\$34,644.00	\$27,736.45
Board of Health Expenses	Expense Approp. Transfer out	\$13,419.00 <u>\$0.00</u>	
		\$13,419.00	
	Expenses		\$11,807.12
Nurse Expense	Expense Approp. Expenses	\$4,966.00	\$4,965.56
TOTAL HEALTH			\$44,509.13
CHARITIES & VETERANS			
Council on Aging Salary	Salary Approp. Salary	\$44,937.00	\$44,212.65
Council on Aging Expenses	Expense Approp. Transfer out	\$22,287.00 <u>\$0.00</u>	
		\$22,287.00	
	Expenses		\$21,897.80
Veterans Salary	Salary Approp. Salary	\$4,780.00	\$4,779.96
Veterans Expense	Expense Approp. Transfer out	\$17,610.00 <u>\$0.00</u>	
		\$17,610.00	
	Expenses		\$14,092.51
Human Services & Safety	Expense Approp. Transfer out	\$3,750.00 <u>\$0.00</u>	
		\$3,750.00	
	Expenses		\$1,925.77
TOTAL CHARITIES AND VETERANS			\$86,908.69
CULTURE & RECREATION			
Library Salaries	Salary Approp. Transfer out	\$272,023.00 <u>\$0.00</u>	
		\$272,023.00	
	Salaries		\$254,826.79
Library Expense	Expense Approp. Transfer in	\$134,695.00 <u>\$5,400.00</u>	
		\$140,095.00	
	Expenses		\$134,611.96
Recreation Wages	Wage Approp. Transfer out	\$18,624.00 <u>\$0.00</u>	
		\$18,624.00	
	Wages		\$15,477.30
Recreation Expense	Expense Approp. Transfer in	\$7,790.00 <u>\$6,285.00</u>	
		\$14,075.00	
	Expenses		\$10,259.56
Parks Expense	Expense Approp. Expenses	\$3,620.00	\$3,210.00
Historical Commission	Expense Approp. Expenses	\$6,250.00	\$6,224.77
Memorial Day	Expense Approp. Expenses	\$1,300.00	\$1,227.10
TOTAL CULTURE & RECREATION			\$425,837.48
UNCLASSIFIED			

Debt Principal: Sawyer Repairs	Expense Approp. Expenses	\$4,000.00	\$4,000.00
Emerson School	Expense Approp. Expenses	\$91,000.00	\$91,000.00
Landfill Closure/Transfer Station	Expense Approp. Expenses	\$44,000.00	\$44,000.00
Barretts Hill Land	Expense Approp. Expenses	\$10,000.00	\$10,000.00
Nashoba Valley Land	Expense Approp. Expenses	\$35,000.00	\$35,000.00
Savignano Land	Expense Approp. Expenses	\$6,000.00	\$6,000.00
Schartner/Nicewicz APR	Expense Approp. Expenses	\$100,000.00	\$100,000.00
Refunding	Expense Approp. Expenses	\$530,000.00	\$530,000.00
Wastewater Treatment Plant	Expense Approp. Expenses	\$125,000.00	\$125,000.00
Library Expansion/Renovation	Expense Approp. Expenses	\$138,000.00	\$138,000.00
Public Safety Center	Expense Approp. Expenses	\$22,000.00	\$22,000.00
PSC/Library Renovation/Exp	Expense Approp. Expenses	\$120,000.00	\$120,000.00
Public Safety Center	Expense Approp. Expenses	\$180,000.00	\$180,000.00
Debt Interest: Sawyer School Repairs	Expense Approp. Expenses	\$1,059.00	\$1,059.00
Emerson School Restoration	Expense Approp. Expenses	\$25,399.00	\$25,399.00
Landfill Closure/Transfer Sta.	Expense Approp. Expenses	\$11,737.00	\$11,736.50
Barretts Hill Land	Expense Approp. Expenses	\$2,245.00	\$2,245.00
Nashoba Valley Land	Expense Approp. Expenses	\$7,883.00	\$7,882.50
Savignano Land	Expense Approp. Expenses	\$1,668.00	\$1,668.00
Wastewater Treatment Plant	Expense Approp. Expenses	\$67,563.00	\$67,562.50
Schartner/Nicewicz APR	Expense Approp. Expenses	\$33,495.00	\$33,495.00
Refunding	Expense Approp. Expenses	\$54,775.00	\$54,775.00
Library Expansion/Renovation	Expense Approp. Expenses	\$71,055.00	\$71,055.00
Public Safety Center	Expense Approp. Expenses	\$11,145.00	\$11,145.00
Sanding Truck	Expense Approp. Expenses	\$580.00	\$159.42
Fire Truck	Expense Approp. Expenses	\$4,900.00	\$1,340.01

DPW Truck	Expense Approp. Expenses	\$70.00	\$10.67
Defibrillators	Expense Approp. Expenses	\$150.00	\$41.89
Weatherbee Land	Expense Approp. Expenses	\$555.00	\$160.45
Public Safety Center	Expense Approp. Expenses	\$102,813.00	\$102,812.50
PSC/Library Renovation/Exp	Expense Approp. Expenses	\$69,240.00	\$69,240.00
Police Cruiser Purchase ATM 5/16 #13	Expense Balance Expenses	\$38,994.00	\$0.00
Berlin Road Culvert ATM 5/16 #10	Expense Balance Expenses	\$268,000.00	\$0.00
Wilder Road Culvert ATM 5/16 #11	Expense Balance Expenses	\$186,000.00	\$0.00
DPW Truck Purchase ATM 5/16 #15	Expense Balance Expenses	\$104,000.00	\$0.00
DPW Sander Body Replacement ATM 5/16 #18	Expense Balance Expenses	\$65,000.00	\$0.00
Still River Traffic Lights STM 6/15 #6	Expense Balance Expenses	\$270,000.00	\$0.00
State Assessments	Assessment Approp. Assessments	\$9,567.00	\$9,567.00
County Retirement Assess.	Assessment Approp. Assessment	\$316,341.00	\$316,341.00
Workers Compensation	Expense Approp. Transfer out	\$30,666.00 \$0.00	
	Expenses	<u>\$30,666.00</u>	\$27,297.00
Unemployment	Expense Approp. Transfer in	\$10.00 \$7,700.00	
	Expenses	<u>\$7,710.00</u>	\$418.00
Health Ins. - Town Share	Expense Approp. Transfer out	\$432,000.00 (\$18,000.00)	
	Expenses	<u>\$414,000.00</u>	\$372,434.25
OPEB Trust Fund	Expense Approp. Expenses	\$186,540.00	\$186,540.00
Life Insurance - Town Share	Expense Approp. Transfer out	\$1,500.00 \$0.00	
	Expenses	<u>\$1,500.00</u>	\$1,191.05
Medicare Ins. - Town Share	Expense Approp. Transfer out	\$47,500.00 (\$5,000.00)	
	Expenses	<u>\$42,500.00</u>	\$41,391.65
Other Insurance	Expense Approp. Transfer out	\$68,932.00 (\$1,250.00)	
	Expenses	<u>\$67,682.00</u>	\$67,679.00
Transfer out	Expense Approp. Expenses	\$88,945.00	\$88,945.00
TOTAL UNCLASSIFIED			\$2,978,591.39
CURRENT YEAR EXPENDITURE TOTAL			\$21,219,866.33

ENCUMBRANCES & CARRY FORWARDS FROM FISCAL YEAR 2015

Prior Year Bills	Expense Balance	\$727.17	
	Expenses		\$727.17
Tax Collector	Expense Balance	\$34.50	
	Expenses		\$34.50
MIS	Expense Balance	\$211.68	
	Expenses		\$211.68
Town Clerk	Expense Balance	\$898.66	
	Expenses		\$898.66
Conservation	Expense Balance	\$173.10	
	Expenses		\$103.10
Fyfreshire Dam Repair ATM 5/15 #20	Expense Balance	\$36,000.00	
	Expenses		\$0.00
Fyfreshire Dam Lowering ATM 5/12 Art. 14	Expense Balance	\$32,036.90	
	Transfer Out	<u>(\$9,261.21)</u>	
		\$22,775.69	
	Expenses		\$22,775.69
Pedestrian Mobility ATM 5/14 #20	Expense Approp.	\$4,000.00	
	Expenses		\$0.00
Town Hall Parking Lights STM 5/15 #12	Expense Approp.	\$8,000.00	
	Expenses		\$6,483.40
Town Hall Parking lights STM 6/15 #12	Expense Approp.	\$8,000.00	
	Expenses		\$0.00
Town Hall	Expense Balance	\$28.90	
	Expenses		\$0.00
IMC Replacement Software ATM 5/13 #25	Expense Balance	\$2,102.38	
	Expenses		\$562.52
PSB Parking Lot Repairs ATM 5/16 #14	Expense Balance	\$31,000.00	
	Expenses		\$0.00
Police	Expense Balance	\$1,169.28	
	Expenses		\$1,162.81
Police Retro FY15 ATM 5/16 #7	Expense Balance	\$62,127.22	
	Expenses		\$0.00
Police Retro FY16 ATM 5/16 #8	Expense Balance	\$74,976.00	
	Expenses		\$0.00
SCBA and Turnout Gear ATM 5/12 Art. 5	Expense Balance	\$10,351.28	
	Expenses		\$0.00
Fire Department Rescue Equip. ATM 5/14 Art. 25	Expense Balance	\$885.80	
	Transfer Out	<u>(\$885.80)</u>	
		\$0.00	
	Expenses		\$0.00
Fire Engine 1 Repairs ATM 5/16 #20	Expense Balance	\$19,770.00	
	Expenses		\$0.00
New Ambulance ATM 5/14 #27	Expense Balance	\$249,409.14	
	Expenses		\$237,991.29
Chest Compression System ATM 5/16 #21	Expense Balance	\$15,000.00	
	Expenses		\$14,014.05
Tree Warden	Expense Balance	\$5,000.00	
	Expenses		\$5,000.00
Dispatch Retro FY15 ATM 5/16 #5	Expense Balance	\$13,386.27	
	Expenses		\$0.00
Dispatch Retro FY16 ATM 5/16 #6	Expense Balance	\$14,447.00	
	Expenses		\$0.00

School Safety Enhancements ATM 5/13 Art. 2	Expense Balance Transfer Out	\$9,019.79 (\$9,019.79) \$0.00	
	Expenses		\$0.00
School Repairs ATM 5/13 #26	Expense Balance Transfer Out	\$85,725.20 (\$11.46) \$85,713.74	
	Expenses		\$85,713.74
Eng & Eval Florence Sawyer Boiler ATM 5/14 #29	Expense Balance Expenses	\$12,000.00	\$3,911.25
Highway	Expense Balance Expenses	\$95.00	\$95.00
Flooring Replacement Sawyer ATM 5/14 #30	Expense Balance Expenses	\$5,000.00	\$5,000.00
Emerson to Sawyer Driveway STM 6/15 #13	Expense Balance Expenses	\$5,000.00	\$5,000.00
Culvert Meadow, Long & Randall ATM 5/14 #24	Expense Balance Expenses	\$84,681.78	\$59,481.98
Paint & Repairs to Old Fire Station	Expense Balance Transfer Out	\$17,036.97 (\$10,345.54) \$6,691.43	
ATM 5/14 #22	Expenses		\$6,691.43
Sanders ATM 5/14 #23	Expense Balance Expenses	\$795.72	\$783.22
Cabinet Replacement 110 ATM 5/16 #16	Expense Balance Expenses	\$27,600.00	\$25,556.30
Wilder Road Culvert Eng. STM 6/15 #7	Expense Balance Expenses	\$22,875.00	\$9,611.53
Berlin Road Culvert Eng. STM 6/15 #7	Expense Balance Expenses	\$33,625.00	\$14,024.04
Truck and Plow Repairs STM 6/15 #9	Expense Balance Expenses	\$40,000.00	\$39,963.83
DPW Office Expansion STM 6/15 #10	Expense Balance Expenses	\$36,000.00	\$31,606.87
DPW Shop Improvements STM 6/15 #11	Expense Balance Expenses	\$12,000.00	\$11,865.00
Local Improvements	Expense Balance Expenses	\$4,200.00	\$4,200.00
Grounds Maintenance	Expense Balance Expenses	\$2,700.00	\$2,700.00
Board of Health	Expense Balance Expenses	\$67.00	\$66.85
Tree Replacement 5/06 #10	Expense Balance Transfer Out	\$2,550.34 (\$912.34) \$1,638.00	
	Expenses		\$1,638.00
TOTAL ENCUMBRANCES FROM FISCAL YEAR 2015			\$597,873.91
TOTAL EXPENDITURES - GENERAL FUND			<u>\$21,817,740.24</u>
<u>EXPENDITURES - HIGHWAY GRANT FUND</u>			
EXPENSES: Chapter 90		<u>\$256,161.68</u>	
TOTAL EXPENDITURES - HIGHWAY FUND			<u>\$256,161.68</u>
<u>EXPENDITURES - STATE GRANTS FUND</u>			

EXPENSES:	
Solar Grant	\$2,500.00
Council on Aging	\$6,875.39
Library State Aid	\$3,727.78
Extended Polling	\$0.00
Arts Lottery Council	\$4,679.94
Transfer to General Fund	<u>\$60,018.04</u>

TOTAL EXPENDITURES - STATE GRANTS FUND	<u><u>\$77,801.15</u></u>
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EXPENDITURES - RECEIPTS RESERVED FOR APPROPRIATION

EXPENSES:	
Transfer to General Fund - Ambulance	<u>\$15,000.00</u>
TOTAL EXPENDITURES - RECEIPTS RES. FOR APPROP.	<u><u>\$15,000.00</u></u>

EXPENDITURES - REVOLVING FUNDS

EXPENSES:	
Police Outside Details	\$113,563.20
Cable Gift	\$135,125.49
Municipal Software	\$8,966.47
Ambulance Gift	\$7,898.02
Insurance under \$10K	\$2,043.84
COA Gift	\$515.15
Police Law Enforcement	\$275.00
Fire Details	\$1,120.00
Wreath Donations	<u>\$470.00</u>

TOTAL EXPENDITURES - REVOLVING FUNDS	<u><u>\$269,977.17</u></u>
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EXPENDITURES - CONSULTANT FUNDS

EXPENSES:	
Century Mill Estates	\$15,950.00
Craftsman Village	\$990.00
470 Main Street	\$4,320.00
Heritage Ridge Sunset	<u>\$584.38</u>

TOTAL EXPENDITURES - CONSULTANT FUNDS	<u><u>\$21,844.38</u></u>
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EXPENDITURES - CAPITAL PROJECT FUNDS

EXPENSES:	
Fire Apparatus	\$4,637.90
Backhoe	\$88,900.00
Transfer to General Fund	<u>\$303.43</u>

TOTAL EXPENDITURES - CAPITAL PROJECT FUNDS	<u><u>\$93,841.33</u></u>
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EXPENDITURES - EXPENDABLE TRUST FUNDS

EXPENSES:	
Affordable Housing Trust	\$4,777.50
Joan Sullivan	<u>\$250.00</u>

TOTAL EXPENDITURES - EXPENDABLE TRUST FUNDS	<u><u>\$5,027.50</u></u>
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TOTAL EXPENDITURES - ALL FUNDS	<u><u>\$22,557,393.45</u></u>
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